

2022





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REPORT OF THE BOARD OF TRUSTEES

The Board of Trustees has pleasure in presenting its report for the year ended 31 December 2022

Description of Fedhealth Medical Scheme

1.1 Terms of registration

Fedhealth Medical Scheme (the Scheme/Fedhealth) is a not-for-profit open medical scheme registered in terms of the Medical Schemes Act no. 131 of 1998, as amended (the Act). It is registered (Registration number: 1202) with and regulated by the Council for Medical Schemes (the Council).

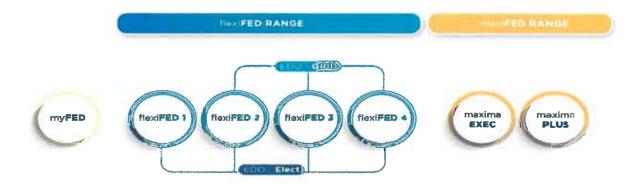
The Scheme exists for the benefit of its members. The Board of Trustees of the Scheme (the Board) oversees and governs the business of the Scheme on behalf of its members.

1.2 Benefit options within Fedhealth Medical Scheme

The Scheme provides three product ranges which includes a low cost option, MyFed. The product ranges cater for market segments at different life stages from comprehensive options, MaxiFed (Maxima Plus, Maxima Exec and Maxima Exec GRID (discontinued in 2021) for conservative and sicker members to affordable options, such as FlexiFed, for young and healthy members. The more comprehensive options have higher benefit limits, lower co-payments and better day-to-day benefits.

At every life stage a member can select an option that meets their needs regarding affordability and the freedom of provider choice. The more limited the choice the higher the contribution discount compared to unrestricted options. In addition to the risk benefits covered in the options above, FlexiFed options give members access to an interest-free loan facility for funding of day-to-day healthcare expenses. The ELECT and GRID options are efficiency discount options (EDO), which contain the same level of benefits as the main options at a discounted contribution rate. For these options, medical services should be obtained from the Scheme Networks. Note 16 to the financial statements provides further detail.

2022 PRODUCT RANGE





REPORT OF THE BOARD OF TRUSTEES (continued)

Description of Fedhealth Medical Scheme (continued)

1.3 Personal medical savings accounts (PMSA)

The Scheme offers members a savings account on the MaxiFed and FlexiFed options as set out above. The FlexiFed options' savings are significantly lower to give members access to an interest-free loan facility. These accounts assist members in managing cash flows for the payment of healthcare services for which they are responsible. PMSA monies are managed on behalf of the members in terms of the Scheme's rules.

The full annual amount is available immediately, although the members only contribute towards this monthly in arrears. In the event that a member's PMSA is exhausted before the member has paid all of the monthly contributions, the Scheme will recognise a receivable for the advance.

The savings may only be used for healthcare services and are only refundable as provided in Regulation 10 of the Act. These savings accounts may not be utilised to provide for benefits and fund co-payments relating to Prescribed Minimum Benefits (PMBs).

Active members earn 4% interest (2021: 4%) on their accumulated savings. In terms of the rules of the Scheme, the PMSA liability is underwritten by the Scheme.

PMSA balances are refundable when a member leaves the Scheme or transfers to a medical scheme option which does not have a PMSA. All refunds and transfers are paid in terms of the Scheme's rules.

1.4 Loans to Members - MediVault transferred to Wallet

The FlexiFed options give members access to an interest-free loan facility called the MediVault. The amount allocated can be used to pay for day-to-day medical expenses. This amount is based on the member's selected option and family composition. These funds are not pro-rated based on the member's join date and can be accessed at any time during the year. To access these funds, the member is required to accept the terms and conditions before transferring an amount to their Wallet. The transfer can be in full upfront, or in part as needed. The member only has to pay back the money transferred from the MediVault to the Wallet. The member has an interest free cover for the funds transferred to their Wallet. Day-to-day benefit claims are first funded from available savings and thereafter, if activated, the member's Wallet account.

1.5 Risk transfer arrangement

The Iso Leso Optics Ltd (Iso Leso) contract is disclosed in these financial statements as the only risk transfer arrangement.





REPORT OF THE BOARD OF TRUSTEES (continued)

Description of Fedhealth Medical Scheme (continued)

1.5 Risk transfer arrangement (continued)

Iso Leso Optics Ltd

Iso Leso's primary objective is to manage eye care for MyFed members and their dependants. The benefits are designed to meet the basic clinical needs of MyFed members.

Iso Leso also advises the Scheme on future optical benefits, clinical issues, trends and more particularly, ensures functional vision is achieved within the framework of the optical benefits available to MyFed members.

Iso Leso receives a capitation fee in respect of all MyFed members for visits to optometrists for their comprehensive eye examination, single vision and bifocal spectacles.

1.6 Insurance risk management

The primary insurance activity carried out by the Scheme is to assume the risk of loss from members and their dependants that are directly subject to the risk. This risk relates to the health of the Scheme's members. As such the Scheme is exposed to the uncertainty surrounding the timing and severity of claims under each member's medical insurance contract.

The Scheme manages its insurance risk through benefit limits and sub-limits, approval procedures for transactions that involve pricing guidelines, pre-authorisation and case management, service provider profiling and monitoring of medical emerging issues.

The Scheme uses several methods to assess and monitor insurance risk exposures both for individual types of risks insured and overall risks. These methods include internal risk measurement models, sensitivity analysis, scenario analysis and stress testing. The theory of probability is applied to the pricing and provisioning for a portfolio of insurance contracts. The principal risk is that the frequency and severity of claims is greater than expected.

Insurance events are, by their nature, random and the actual number and size of the events during any one year may vary from those estimated with established statistical techniques. There are no changes to the assumptions used to measure insurance assets and liabilities that have a material effect on the financial statements and there are no terms and conditions of insurance contracts that have a material effect on the amount, timing and uncertainty of the Scheme's cash flows.





REPORT OF THE BOARD OF TRUSTEES (continued)

Description of Fedhealth Medical Scheme (continued)

1.7 Covid-19

New Covid-19 developments

COVID-19 continues as the background music to all our daily activities and lives. We have learned to co-exist with disease as it slowly moves from pandemic to endemic. The end of 2022 saw the emergence of the new, highly transmissible XBB.1.5 "Kraken" variant in South Africa, and epidemiologists continue to monitor its spread. The Department of Health (DoH) announced plans to ramp up its vaccination drive to ensure that citizens remain up to date with their COVID-19 immune protection. The Scheme awaits the announcement of the reduction in age (to all over 18s) being eligible for another booster vaccination. The Scheme will fund these vaccines and support the DoH strategy in combating this disease. Prevention remains key.

The impact of the acute phase of the COVID-19 pandemic will be felt for years to come. The Scheme is seeing an increase in the number of associated medical problems that have been precipitated or exacerbated by the COVID-19 pandemic. We have families who have lost loved ones and were unable to give them a proper funeral or grieve adequately, people have lost jobs and livelihoods, children missed crucial learning and fundamental relationship building time, and the effects are being borne out in a scourge of mental health issues, learning delays and complicated family dynamic issues, all which put strain on limited medical resources.

In addition to the above, the impact of missed/delayed screening and preventative care measures such as vaccination is evident in the current measles outbreak as well as the increase in the presentation of advanced disease.

Members impacted by long-COVID-19 do have PMB support, but symptoms and support therapy vary widely with no consensus on funding guidance to date. Globally, evidence and studies are underway, and the Scheme continues to monitor updates in this arena. The Scheme strategy in dealing with the COVID-19 pandemic will continue to be guided by lessons learnt from previous waves and international experience. South Africa (and the Scheme) are better prepared for any new waves of COVID-19 or new pandemics, with mandates and operational standard operating procedures readily available for rapid implementation. The Scheme is on alert for any further emerging risks of this pandemic and will constantly review and align its internal processes and procedures to ensure that our members are educated and supported to receive the care they need.

Fedhealth can confirm that a positive diagnosis of COVID-19 is a notifiable condition, and that the Scheme will cover costs for supportive diagnosis, treatment and hospitalisation as Prescribed Minimum Benefits (PMBs), subject to Scheme rules (formularies etc.) per option. The Scheme will continue educating and encouraging its membership to take the COVID-19 vaccinations, and funding the cost of vaccinating all of its members from risk, as per PMB regulations.





REPORT OF THE BOARD OF TRUSTEES (continued)

Management

2.1 **Board of Trustees**

Board of Trustees in office during the year under review and at the date of this report are as follows:

| M Govender | Chairperson (Trustee) | |
|------------------------|----------------------------|--------------------------|
| J Cloete | Vice Chairperson (Trustee) | Re-elected: 30 June 2022 |
| G Eloff | Trustee | Re-elected: 30 June 2022 |
| K Elliott | Trustee | |
| A Gahagan-Thomson | Trustee | |
| Dr A Goneos-Malka | Trustee | |
| Dr M Mojapelo-Mokotedi | Trustee | |
| C Norton | Trustee | |
| N Parker | Trustee | Re-elected: 30 June 2022 |

2.2 **Principal Officer**

J Yatt

Registered office address and postal address of the Scheme 2.3

C/o Medscheme Holdings (Pty) Ltd AfroCentric Office Park 37 Conrad Street

Florida North Roodepoort 1709

2125

Private Bag X3045

Randburg

www.fedhealth.co.za

2.4 **Employees**

Principal Officer: J Yatt

Scheme Operational Executive: T Endersby

C/o Medscheme Holdings (Pty) Ltd

AfroCentric Office Park 37 Conrad Street Florida North Roodepoort 1709

Private Bag X3045

Randburg 2125





REPORT OF THE BOARD OF TRUSTEES (continued)

Management (continued)

Scheme administrator during the year

Medscheme Holdings (Pty) Ltd Afrocentric Office Park 37 Conrad Street Florida North Roodepoort 1709

Private Bag X3045 Randburg 2125

Administrator accreditation number: 21

Scheme managed healthcare administrators during the year

Medscheme Holdings (Pty) Ltd AfroCentric Office Park 37 Conrad Street Florida North Roodepoort 1709

P O Box 1101 Florida Glen 1708

Managed healthcare accreditation number: 53

Aid for Aids Management (Pty) Ltd Medscheme Holdings (Pty) Ltd AfroCentric Office Park 37 Conrad Street Florida North Roodepoort 1709

P O Box 1101 Florida Glen 1708

Managed healthcare accreditation number: 94



REPORT OF THE BOARD OF TRUSTEES (continued)

2 Management (continued)

2.7 Investment managers during the year

Old Mutual Wealth Trust Company (Pty) Ltd 2nd Floor, 1 Mutual Place 107 Rivonia Road Sandton 2196 P O Box 2444 Saxonwold 2132

Financial service provider number (FSP): 18427

Taquanta Asset Management (Pty) Ltd 5th Floor, Draper on Main 47 Main Road Claremont 7708 P O Box 23540 Claremont 7735

FSP: 618

7536

Sanlam Investment Management (Pty) Ltd (SIM) and Sanlam Multi-Manager (Pty) Ltd (SMMI) (Invested: 20 December 2021) 55 Willie van Schoor Avenue Bellville Private Bag X8 Tyger Valley 7530

SIM FSP: 579, SMMI FSP: 845

Truffle Asset Management (Pty) Ltd Ground Floor, Lancaster Building Hyde Park Lane Business Complex Corner William Nicol Drive and Jan Smuts Avenue Hyde Park 2196 P O Box 535 Pinegowrie 2123

FSP: 36584



REPORT OF THE BOARD OF TRUSTEES (continued)

Management (continued)

Investment managers during the year (continued) 2.7

Fairtree Asset Management (Pty) Ltd Willowbridge Place Cnr Carl Cronje Dr and Old Oak Road Bellville 7530

FSP: 25917

2.8 Asset consultant during the year

Simeka Consultants & Actuaries (Pty) Ltd Simeka House The Vineyards Office Estate 99 Jip de Jager Street Bellville 7532

FSP: 13900

2.9 Actuarial services

Medscheme Holdings (Pty) Ltd The Boulevard, Buildings F & G Searle Street Woodstock 7925

Accreditation number: 53

Willowbridge Place Cnr Carl Cronje Dr and Old Oak Road **Bellville** 7530

P O Box 350 Sanlamhof 7530

P O Box 38632 **Pinelands** 7430

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REPORT OF THE BOARD OF TRUSTEES (continued)

External Auditor

KPMG Inc. 85 Empire Road Parktown **Johannesburg** 2193

Private Bag 9 Parkview 2122

4 Internal Auditor

AfroCentric Health Ltd Medscheme Office Park 37 Conrad Street Florida North Roodepoort 1709

Private Bag X3045 Randburg 2125

Scheme Committees

The Scheme's governance structure comprises seven committees. Each Committee of the Board has terms of reference which set out the structures and functions of that committee. The terms of reference are reviewed by each committee and approved by the Board annually.

5.1 **Investment Committee**

The membership, authority and duties of the Investment Committee are governed by terms of reference set by the Board. The Scheme's investment strategy takes into consideration both constraints imposed by legislation and those set by the Board.

The Investment Committee comprises:

Chairperson: G Eloff

Trustee: J Cloete Trustee: A Gahagan-Thomson

Advisor: W le Roux (From Simeka Consultants and Actuaries (Pty) Ltd)

The mandate of the Investment Committee is to:

- review the investment strategy and policy documents annually and recommend changes to the Board as necessary;
- review the effectiveness and the achievement of the objectives of the investment policy/strategy;
- oversee the criteria and process for the selection of external investment managers;
- recommend the contractual arrangements for the investment managers and investment consultants;
- monitor investment and fund manager performance;
- review performance of the investment portfolio against targeted benchmarks and, if performance results are unacceptable, consider what changes that may be required;
- recommend all investment transactions;
- ensure compliance with applicable legislation; and
- report regularly to the Board on committee activities, issues and related recommendations.



REPORT OF THE BOARD OF TRUSTEES (continued)

Scheme Committees (continued)

5.1 **Investment Committee** (continued)

The Board is confident that the Scheme's investment strategy is well set up to benefit from long-term growth and absorb shortterm shocks. This is also evidenced by past performance through highs and lows.

The Scheme achieved a return of 10.2% (2021: 15.9%) over the year of 2022 for the invested funds (including assets invested in both the Solvency- and Surplus Investment strategies), against the inflation rate of 7.2% (2021: 5.9%) and the Scheme's internal benchmark (CPI +3.5%) of 10.7% (2021: 9.4%). The Scheme's assets are split into two investment strategies.

The Solvency assets, represent the main investment strategy (invested between Sanlam Investment Management (Pty) Ltd (SIM), Taquanta Asset Management (Pty) Ltd (Taquanta) and Truffle Asset Management (Pty) Ltd (Truffle).

The Surplus investment strategy was reviewed and amended in 2021 with the new managers expected to provide high conviction, strong investment returns - these are Sanlam Multi-Manager (Pty) Ltd (SMMI) and Fairtree Asset Management (Pty) Ltd (Fairtree).

The return on the Solvency assets of 9.8% (2021: 14.8%) was lower than that of the Surplus assets of 11.8% (2021: 20.7%). The returns achieved by the Scheme's Solvency investment strategy were exceptional compared to other medical schemes absolute return portfolios and outperformed the best portfolio in the most widely quoted medical investment survey by about 3%. The Truffle portfolio did particularly well, driven by equity stock selection and asset allocation. As mentioned earlier, 2022 was a tough year for most asset classes and therefore the Scheme's Solvency investment strategy's slight (1.1%) underperformance of the internal target of CPI +3.5% is a very good outcome for 2022. The return over the last 3 years (2020 - 2022) was 11.2% (2021: 12.3%, 2020: 7.7%) against a target of 8.8% (2021: 8.0%, 2020: 7.5%).

The Surplus investment strategy performed better than the Solvency investment strategy, due to exceptional outperformance by Fairtree's equity mandate against its benchmark - i.e. equity stock selection. The current strategy of Fairtree and SMMI has been in place for just over a year and this has driven performance in impressive fashion.

The Scheme had an effective equity asset exposure (excluding property) of 37.0% at 31 December 2022 (2021: 39.0%).

Section 35(8)(a), (c) and (d) of the Act sets out the prohibition of investments in an employer who participates in the medical scheme or in any medical scheme administrator. The Scheme has been provisionally granted an exemption for a period of three years, effective 1 December 2022 until 30 November 2025, subject to renewal. The exemption is granted subject to the following conditions:

- the Scheme continues to take steps to avoid conflicts of interest;
- the investments, which constitute the subject matter of this exemption application continue to be managed by an independent investment manager with no influence from the Scheme or its officers. The Scheme will be required on an annual basis to submit declarations from investment managers stating that no conflict of interest exists between themselves and the prohibited investment entities; and
- the Scheme conducts a comprehensive quarterly analysis on total assets to ensure that the investments do not exceed the limitations set out in Annexure B of the Act.







REPORT OF THE BOARD OF TRUSTEES (continued)

Scheme Committees (continued)

5.1 **Investment Committee (continued)**

There is a formal process that is being managed by Old Mutual Wealth and the Scheme to ensure that the above conditions are met.

In 2022 asset class performance was very volatile, driven by sharp interest rate hikes throughout the course of the year that caused a decline in many of the asset classes from the levels seen in 2021. The FTSE/JSE All Share Index produced a return of 3.6% (2021: 29.2%) and other indices such as listed property returned 0.5% in 2022, off from the high of 36.9% in 2021 (from a low base in 2020). Truffle is an aggressive balanced portfolio and is expected to have 50% or more of its assets invested in shares over time. Over this difficult 2022 period for equities, Truffle managed a return of 12.1% (2021: 23.0%), which is well above inflation. Truffle has delivered exceptional returns over the last number of years, and this has added substantial value to the Scheme

South African bonds also did not offer any escape in 2022, offering high, but rising yields over the year, which led to a total return of only 4.4% for the year. Taquanta, not allowed to invest in equities within its mandate, outperformed the All-Bond Index, as well as the STeFI (cash) index and returned a commendable 8.6% (2021: 8.3%), which was 1.2% higher than the elevated inflation number for the year.

The SIM portfolio is a low-risk absolute return portfolio, with the aim not losing capital over any 12 months. Its risk level falls between that of the Truffle and Taquanta portfolios. SIM managed positive returns above inflation despite the funds conservative approach and lack of support from investment markets. It delivered 8.3% (2021: 12.8%) for the year, which although below its CPI + 3.5% target, is still above the elevated inflation and commendable given the market environment.

Fairtree boasted an impressive return of 15.5% for the year, 8% above inflation in a tough inflationary environment and 11% better than its benchmark.

SMMI returned 7.3% over the calendar year, broadly in line with inflation and outperforming peers, albeit understandably underperforming its internal target of CPI +3.5%.

The Board monitors the committee's performance against the related terms of reference. No deficiencies were noted relating to the 2022 financial year.

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REPORT OF THE BOARD OF TRUSTEES (continued)

Scheme Committees (continued)

5.2 **Risk and Legal Committee**

The membership, authority and duties of the Risk and Legal Committee are governed by terms of reference set by the Board.

The Risk and Legal Committee comprises:

Chairperson: A Gahan-Thomson

Trustee: N Parker Trustee: Dr A Goneos-Malka

Trustee: K Elliott

The mandate of the Risk and Legal Committee is to:

- consider the level of governance in the various aspects of the functioning and activities of the Board;
- review policy, draft policy proposals and monitor good governance in respect of procedures by the Board and the Scheme in general and make recommendations to the Board;
- develop and maintain a risk control framework in line with best practice to ensure that risk management efforts are integrated and optimised throughout the Scheme;
- ensure that risk policies and strategies are aligned to key Scheme objectives and effectively managed;
- develop reporting guidelines which focus on stakeholder expectations and provide assurances on the adequacy and effectiveness of the risk management function within the Scheme;
- ensure that risk awareness activities are put into practice at Scheme operational levels;
- ensure that risk identification, measurement and control methodologies result in effective mitigation of risks facing the Scheme;
- entrench a risk control framework into everyday operations which focuses on automated systems and human capital;
- develop guidelines within the risk and control framework for the identification and exploitation of opportunities;
- ensure that the risk and control framework is inclusive of operational legal implications;
- manage contractual risks, statutory legal process and litigation to the benefit of the Scheme; and
- regularly review the relevant literature from appropriate sources applicable to compliance, legal and governance.

The Board considers legislation in the establishment of governance and risk structures and processes, with appropriate checks and balances that enable the Board to discharge its legal responsibilities based on the principles of effective leadership, sustainability, innovation, fairness, fair treatment of members, collaboration and social transformation.

The Board has subscribed to the Governance and Compliance Instrument (GCI Tool), which facilitated by The Global Platform for Intellectual Property and is in line with King IV (developed by the Institute of Directors of Southern Africa).

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REPORT OF THE BOARD OF TRUSTEES (continued)

Scheme Committees (continued)

5 2 Risk and Legal Committee (continued)

The GCI tool is a web-based assurance framework that allows medical schemes to assess their level of compliance in respect of the requirements of the King Reports and general governance. Having already completed the Council Compliance Questionnaire and self-assessment against the 16 principles of King IV during 2018, the Board is satisfied that the governance of the Scheme is aligned with the principles of King IV and that it is overseeing the application of the relevant practices.

The Board monitors the committee's performance against the related terms of reference. No deficiencies were noted relating to the 2022 financial year.

53 **Remuneration Committee**

The membership, authority and duties of the Remuneration Committee are governed by terms of reference set by the Board.

The Remuneration Committee comprises:

Trustee: M Govender Chairperson: N Parker Trustee: J Cloete Trustee: C Norton

The mandate of the Remuneration Committee is to:

- review the on-going appropriateness and relevance of the remuneration policies and procedures;
- oversee the implementation of the remuneration policy within the Scheme;
- recommend the overall policy for remuneration packages of the Board and its committees;
- recommend the overall policy for remuneration packages for all senior staff members directly employed by the Scheme. in a form and amount which will attract, retain, motivate and reward high calibre individuals;
- determine and review the remuneration packages of the Board and senior staff members directly employed by the Scheme:
- review policies for the retention and recruitment of senior staff directly employed by the Scheme, on professional and equivalent grades;
- disclose any payments or considerations made to Trustees in the particular year at the Annual General Meeting;
- review the performance of the Trustees and senior staff members directly employed by the Scheme, annually, to ensure that performance is linked to the priorities of the Scheme for the forthcoming year;
- assist the Board in developing and implementing a systematic, open and proactive performance evaluation programme for the Board and senior staff;
- recommend the annual remuneration for Trustees and the Chairperson of the Board:
- advise on the terms and conditions of contracts or renewal thereof of senior staff directly employed by the Scheme; and
- evaluate the balance of skills, knowledge and experience of the Board and prepare a description of the roles and capabilities required by the Board.

The Board assumes significant responsibilities and fiduciary risks throughout the year and has independent professions to consider. It commits a sizeable amount of time to serve the needs of the Scheme and its members. It is therefore important that the Scheme remunerates its Trustees and committee members adequately to ensure that persons with appropriate skills and knowledge are attracted and retained by the Scheme. Remuneration and considerations paid to Board members and independent audit committee members are disclosed in Note 11.1 to the financial statements.

The Board monitors the committee's performance against the related terms of reference. No deficiencies were noted relating to the 2022 financial year.

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Annual Financial Report



REPORT OF THE BOARD OF TRUSTEES (continued)

Scheme Committees (continued)

5.4 **Finance Committee**

The membership, authority and duties of the Finance Committee are governed by terms of reference set by the Board. The Finance Committee comprises:

Chairperson: K Elliott

Trustee: J Cloete Trustee: M Govender Trustee: G Eloff Trustee: Dr A Goneos-Malka Trustee: N Parker Trustee: A Gahagan-Thomson

The Finance Committee is mandated to take steps on behalf of the Board as necessary in fulfilling its oversight responsibilities. The committee is further mandated to receive and review the management accounts as prepared by the administrator of the Scheme and to ensure that all financial processes are carried out properly. The committee may consider any other issues relevant to its mandate that it deems necessary.

The mandate of the Finance Committee is to:

- analyse the monthly management accounts and report thereon to the Board;
- report regularly to the Board on the activities of the committee and identify and make recommendations to the Board on relevant financial issues;
- prepare and monitor financial policies;
- review and assess financial performance;
- make recommendations to the Board on financial matters;
- ensure compliance with all relevant legislation; and
- perform any additional duties that may from time to time be delegated to the committee by the Board.

The Board monitors the committee's performance against the related terms of reference. No deficiencies were noted relating to the 2022 financial year.

5.5 **Audit Committee**

The membership, authority and duties of the Audit Committee are governed by terms of reference set by the Board.

The Audit Committee comprises:

Independent Chairperson: P Brink Trustee: G Eloff Independent member: H Kajie Trustee: K Elliott

Independent member: B Phillips Independent member: K Aron (Resigned 1 October 2022)

The committee consists of at least five members of whom the majority, including the Chairperson, are independent of the Scheme. Two Trustees are appointed as members of the committee.

The Principal Officer of the Scheme, the financial manager of the administrator, the external auditor and internal auditor are invited to all Audit Committee meetings and have unrestricted access to the Chairperson of the committee. All other Trustees may attend the meetings in an observer capacity.

The Audit Committee carries out the following functions in accordance with its terms of reference:

- assist the Board in its evaluation of the adequacy and efficiency of the internal control systems, accounting practices, information systems and auditing processes applied by the Scheme or its administrator in the day to day management of its business;
- facilitate and promote communication and liaison regarding the matters referred to above or related matters between the Board, Principal Officer, administrator, external auditor, and internal auditor of the Scheme;





REPORT OF THE BOARD OF TRUSTEES (continued)

Scheme Committees (continued)

5.5 Audit Committee (continued)

The Audit Committee carries out the following functions in accordance with its terms of reference: (continued)

- satisfy itself with the independence of the administrator's internal audit department, reviews the internal audit function, the internal audit plan and audit findings:
- satisfy itself with the independence of the external auditor and reviews its audit plan, audit management letter, audit report and audit fees;
- review the annual performance of the external auditor and makes recommendation to the Board for its further consideration and recommendation as to the auditors' appointment to the members at the Annual General Meeting;
- satisfy itself with the financial statements in terms of the accounting policies and drafted on the going concern basis and recommends their acceptance to the Board;
- oversee the Scheme's governance processes and risk management and satisfies itself that the Scheme implements an effective policy and plan for risk management;
- satisfy itself that the financial function of the Scheme and the administrator are appropriate, adequately resourced and effective;
- advise the Board on matters referred to the committee by them; and
- make recommendations to the Board that arise from carrying out the above functions.

The Board monitors the committee's performance against the related terms of reference. No deficiencies were noted relating to the 2022 financial year.

5.6 **Marketing Committee**

The membership, authority and duties of the Marketing Committee are governed by terms of reference set by the Board.

The Marketing Committee comprises:

Chairperson: J Cloete Trustee: Dr A Goneos-Malka Trustee: C Norton Trustee: A Gahagan-Thomson

Trustee: Dr M Mojapelo-Mokotedi

In terms of the mandate set out below, the committee will make recommendations to the Board on key issues impacting the direction of the Scheme from a commercial, sales channel, public relations and marketing perspective.

The mandate of the Marketing Committee is to:

- review the marketing strategy in line with the overall strategy of the Scheme;
- ensure that the marketing strategy is designed to meet the evolving needs of the Scheme and the macro environment it operates in:
- review performance of the various sales channels to market and the consideration of strategic issues that will ensure optimisation of these sales channels;
- consider strategic new sales channels that will contribute to membership growth;
- review annually the marketing budget in line with the identified strategic marketing imperatives and activities as required;
- review biannually the budget expenditure and activities;

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REPORT OF THE BOARD OF TRUSTEES (continued)

Scheme Committees (continued)

5.6 **Marketing Committee (continued)**

The mandate of the Marketing Committee is to: (continued)

- review the implementation of the marketing strategy including creative execution and media placement in order to ensure alignment to the strategy;
- review strategic market opportunities identified by the technical/marketing consultants in relation to core product, complimentary products and services;
- review the Public Relations strategy of the Scheme annually in the light of the marketing strategy;
- oversee any agreement that pertains to marketing; and
- review the performance of the Marketing and Media agency to contract regularly.

The Board monitors the committee's performance against the related terms of reference. No deficiencies were noted relating to the 2022 financial year.







REPORT OF THE BOARD OF TRUSTEES (continued)

Scheme Committees (continued)

5.7 **Managed Healthcare Committee**

The Managed Healthcare Committee comprises:

Chairperson: Dr M Mojapelo-Mokotedi

Trustee: C Norton Trustee: K Elliott

Trustee: N Parker

In terms of the mandate set out below, the committee will make recommendations to the Board on the development and implementation of a Clinical Governance Strategy for the Scheme.

The mandate of the Managed Healthcare Committee is to:

- develop, implement, assess and evaluate the execution of the Clinical Governance Strategy and principles of the Scheme;
- review and amend clinical and funding guidelines for the Scheme;
- participate in the option design to ensure that the clinical guidelines are comprehended;
- identify best practices in attending to and resolving disputes;
- participate in option design and provide input into the preparation of member literature to ensure that the rules of the Scheme are clear and unambiguous;
- monitor the quality of healthcare delivered to members of the Scheme;
- monitor the changing healthcare environment and proactively advise the Board on strategic implications for the Scheme;
- Identify and manage any areas of clinical risk.

The Board monitors the committee's performance against the related terms of reference. No deficiencies were noted relating to the 2022 financial year.



REPORT OF THE BOARD OF TRUSTEES (continued)

5 Scheme Committees (continued)

5.8 Board and committee meeting attendance

The following schedule sets out attendance at Board and committee meetings. Related remuneration is disclosed in Note 11.1 to the financial statements.

| | | Committee Meetings | | | | | | | | | | | | | | | | |
|--|---|--------------------|----|----------------|---|----------------|---|-----------------|---|-----------------|-------|-------------------------|-----|-----------------------|----|----------------------|----|-----|
| Board and Committee Members | | ard tings | | ance mittee | | ıdit nittee | | tment nittee | | eting nittee | Healt | aged hcare nittee | rat | une- ion nittee | Le | and gal nittee | То | tal |
| | Α | В | Α | В | Α | В | Α | В | Α | В | Α | В | Α | В | Α | В | Α | В |
| M Govender (Chairperson) | 9 | 9 | 11 | 11 | | | | | 7 | 7 | | | 2 | 2 | | | 29 | 29 |
| J Cloete (Vice Chairperson) | 9 | 9 | | | | | 4 | 3 | 7 | 7 | | | 2 | 2 | | | 22 | 21 |
| K Elliott | 9 | 9 | 11 | 11 | 3 | 3 | | | | | 5 | 5 | | | 4 | 4 | 32 | 32 |
| G Eloff | 9 | 9 | | | 3 | 3 | 4 | 4 | | | | | | | 2 | 2 | 18 | 18 |
| A Gahagan-Thomson | 9 | 9 | 11 | 11 | | | 4 | 3 | 7 | 7 | | | | | 2 | 2 | 33 | 32 |
| Dr A Goneos-Malka | 9 | 9 | 11 | 11 | | | | | 7 | 7 | | | | | 4 | 4 | 31 | 31 |
| Dr M Mojapelo-Mokotedi | 9 | 8 | | | | | | | 7 | 4 | 5 | 4 | | | | | 21 | 16 |
| C Norton | 9 | 7 | | | | | | | 7 | 6 | 5 | 5 | 2 | 1 | | | 23 | 19 |
| N Parker | 9 | 7 | 11 | 9 | | | | | | | 5 | 5 | 2 | 2 | 3 | 3 | 30 | 26 |
| Independent: K Aron (Resigned: 1 October 2022) | | | | | 3 | 2 | | | | | | | | | | | 3 | 2 |
| Independent: P Brink | 7 | | | | 3 | 3 | | | | | | | | | | | 3 | 3 |
| Independent: H Kajie | | | | | 3 | 3 | | | | | | | | | | | 3 | 3 |
| Independent: B Phillips | | | | | 3 | 3 | | | | | | | | | | | 3 | 3 |

A: Total meetings convened that could be attended B: Actual number of meetings attended



REPORT OF THE BOARD OF TRUSTEES (continued)

6 Scheme Activities at the end of the financial year

6.1 Operational statistics

| | Maxima Plus | Maxima Exec | FlexiFed | |
|---|----------------|----------------|----------|----------|----------|----------|----------|----------|----------|----------|----------|
| | Plus | Exec | _ | 1 Elect | 2 | 2 Grid | 2 Elect | 3 | 3 Grid | 3 Elect | Subtotal |
| 2022 | | | | | | | | | | | |
| Number of members (n) | 835 | 2 782 | 17 563 | 3 691 | 4 390 | 4 161 | 410 | 9 696 | 2 321 | 425 | 46 274 |
| Number of beneficiaries (n) | 1 169 | 4 303 | 34 974 | 6 968 | 9 401 | 8 971 | 931 | 17 781 | 4 593 | 883 | 89 974 |
| Number of dependants (n) | 334 | 1 521 | 17 411 | 3 277 | 5 011 | 4 810 | 521 | 8 085 | 2 272 | 458 | 43 700 |
| Average number of members (n) | 859 | 2 868 | 18 193 | 3 732 | 4 534 | 4 273 | 422 | 10 085 | 2 376 | 434 | 47 776 |
| Average number of beneficiaries (n) | 1 209 | 4 465 | 36 423 | 7 095 | 9 718 | 9 240 | 960 | 18 586 | 4 708 | 913 | 93 317 |
| Dependant ratio to members (n) | 0.40 | 0.55 | 0.99 | 0.89 | 1.14 | 1.16 | 1.27 | 0.83 | 0.98 | 1.08 | 0.94 |
| Risk contribution *pan of beneficiaries **pm (R) | 10 113 | 5 721 | 1 392 | 1 073 | 1 912 | 1 748 | 1 428 | 2 526 | 2 197 | 1 837 | 2 048 |
| Average age of beneficiaries (yrs) | 66.9 | 62.7 | 33.3 | 31.0 | 34.7 | 39.3 | 34.6 | 48.5 | 47.9 | 48.2 | |
| Pensioner ratio (%) | 65.6% | 55.6% | 7.1% | 4.8% | 11.2% | 16.5% | 9.3% | 29.2% | 30.9% | 28.6% | |
| Average managed care *pan of members **pm (R) | 130 | 124 | 114 | 113 | 119 | 118 | 117 | 120 | 121 | 118 | |
| Average managed care *pan of beneficiaries **pm (R) | 92 | 80 | 57 | 60 | 55 | 54 | 51 | 65 | 61 | 56 | |
| Net claims as a percentage of net contributions (%) | 93.7% | 102.6% | 80.7% | 59.5% | 99.3% | 95.9% | 73.4% | 94.0% | 113.6% | 65.4% | |
| Relevant healthcare expenditure *pan of beneficiaries **pm (R) | 9 233 | 5 793 | 1 161 | 685 | 1 922 | 1 697 | 967 | 2 372 | 2 499 | 1 235 | |
| Relevant healthcare expenditure as a percentage of gross contributions - Claims ratio (%) | 86.7% | 88.3% | 82.3% | 3.0% | 99.5% | 96.0% | 67.1% | 93.1% | 112.7% | 66.6% | |
| Non-healthcare expenditure *pan of beneficiaries **pm (R) | 386 | 350 | 270 | 276 | 259 | 257 | 239 | 299 | 278 | 259 | |
| Non-healthcare expenditure as a percentage of gross contributions (%) | 3.6% | 5.3% | 19.2% | 25.4% | 13.4% | 14.5% | 16.6% | 11.7% | 12.5% | 13.9% | |
| Average chronic profile (%) | 60.5% | 55.9% | 11.7% | 7.8% | 16.2% | 19.3% | 15.9% | 28.5% | 34.9% | 27.6% | |

^{*}pan - per average number ** pm - per month





REPORT OF THE BOARD OF TRUSTEES (continued)

6 Scheme Activities at the end of the financial year (continued)

6.1 Operational statistics (continued)

| | Subtotal Brought Forward | FlexiFed 4 | FlexiFed 4 Grid | FlexiFed 4 Elect | MyFed | Grand Total |
|---|--------------------------------|---------------|--------------------|---------------------|--------|-------------|
| 202 | 2 | | | | | |
| Number of members (n) | 46 274 | 11 591 | 1 431 | 501 | 3 062 | 62 859 |
| Number of beneficiaries (n) | 89 974 | 20 214 | 2 661 | 952 | 4 144 | 117 945 |
| Number of dependants (n) | 43 700 | 8 623 | 1 230 | 451 | 1 082 | 55 086 |
| Average number of members (n) | 47 776 | 12 186 | 1 471 | 519 | 3 266 | 65 218 |
| Average number of beneficiaries (n) | 93 317 | 21 431 | 2 749 | 993 | 4 453 | 122 943 |
| Dependant ratio to members (n) | 0.94 | 0.74 | 0.86 | 0.90 | 0.35 | 0.88 |
| Risk contribution *pan of beneficiaries **pm (R) | 2 048 | 3 326 | 3 008 | 2 537 | 1 467 | 2 275 |
| Average age of beneficiaries (yrs) | | 51.8 | 55.4 | 54.7 | 42.5 | 42.3 |
| Pensioner ratio (%) | | 32.0% | 43.5% | 40.7% | 22.2% | 20.7% |
| Average managed care *pan of members **pm (R) | | 142 | 127 | 121 | 64 | 120 |
| Average managed care *pan of beneficiaries **pm (R) | | 81 | 68 | 63 | 47 | 63 |
| Net claims as a percentage of net contributions (%) | | 92.7% | 104.4% | 71.7% | 140.5% | 93.2% |
| Relevant healthcare expenditure *pan of beneficiaries **pm (R) | | 3 087 | 3 170 | 1 831 | 2 167 | 2 137 |
| Relevant healthcare expenditure as a percentage of gross contributions - Claims ratio (%) | | 92.1% | 104.6% | 71.7% | 147.7% | 91.7% |
| Non-healthcare expenditure *pan of beneficiaries **pm (R) | | 317 | 294 | 280 | 206 | 283 |
| Non-healthcare expenditure as a percentage of gross contributions (%) | | 9.5% | 9.7% | 11.0% | 14.0% | 12.2% |
| Average chronic profile (%) | | 38.9% | 50.6% | 41.5% | 21.3% | 24.4% |

^{*}pan - per average number ** pm - per month





REPORT OF THE BOARD OF TRUSTEES (continued)

6 Scheme Activities at the end of the financial year

6.1 Operational statistics

| | Maxima Plus | Maxima Exec | FlexiFed 1 | FlexiFed 1 Elect | FlexiFed 2 | FlexiFed 2 Grid | FlexiFed 2 Elect | FlexiFed 3 | FlexiFed 3 Grid | FlexiFed 3 Elect | Subtotal |
|---|----------------|----------------|---------------|---------------------|---------------|--------------------|---------------------|---------------|--------------------|---------------------|----------|
| 2021 | | | | | | | | | | | |
| Number of members (n) | 968 | 3 116 | 19 112 | 3 618 | 4 781 | 4 276 | 426 | 11 027 | 2 045 | 430 | 49 799 |
| Number of beneficiaries (n) | 1 394 | 4 949 | 38 466 | 6 883 | 10 370 | 9 317 | 980 | 20 549 | 4 112 | 925 | 97 945 |
| Number of dependants (n) | 426 | 1 833 | 19 354 | 3 265 | 5 589 | 5 041 | 554 | 9 522 | 2 067 | 495 | 48 146 |
| Average number of members (n) | 1 022 | 3 236 | 19 567 | 3 449 | 4 936 | 4 367 | 424 | 11 581 | 2 108 | 441 | 51 131 |
| Average number of beneficiaries (n) | 1 495 | 5 203 | 39 553 | 6 583 | 10 697 | 9 507 | 965 | 21 755 | 4 232 | 957 | 100 947 |
| Dependant ratio to members (n) | 0.44 | 0.59 | 1.01 | 0.90 | 1.17 | 1.18 | 1.30 | 0.86 | 1.01 | 1.15 | 0.97 |
| Risk contribution *pan of beneficiaries **pm (R) | 9 300 | 5 283 | 1 324 | 1 016 | 1 800 | 1 659 | 1 361 | 2 361 | 2 054 | 1 713 | 2 787 |
| Average age of beneficiaries (yrs) | 66.7 | 62.2 | 33.3 | 31.0 | 34.6 | 39.4 | 35.4 | 48.2 | 47.1 | 47.5 | |
| Pensioner ratio (%) | 65.2% | 54.8% | 6.8% | 4.7% | 10.6% | 16.7% | 10.4% | 28.8% | 29.4% | 26.4% | |
| Average managed care *pan of members **pm (R) | 121 | 120 | 109 | 108 | 113 | 112 | 112 | 113 | 115 | 112 | |
| Average managed care *pan of beneficiaries **pm (R) | 83 | 75 | 54 | 57 | 52 | 51 | 49 | 60 | 57 | 52 | |
| Net claims as a percentage of net contributions (%) | 88.3% | 102.4% | 81.3% | 62.7% | 91.9% | 101.1% | 85.3% | 96.6% | 123.5% | 79.1% | |
| Relevant healthcare expenditure *pan of beneficiaries **pm (R) | 8 378 | 5 455 | 1 130 | 723 | 1 705 | 1 781 | 1 339 | 2 361 | 2 719 | 1 491 | |
| Relevant healthcare expenditure as a percentage of gross contributions - Claims ratio (%) | 85.6% | 90.0% | 84.2% | 70.3% | 93.7% | 106.3% | 97.3% | 99.1% | 131.1% | 86.2% | |
| Non-healthcare expenditure *pan of beneficiaries **pm (R) | 350 | 323 | 252 | 257 | 241 | 240 | 224 | 277 | 258 | 235 | |
| Non-healthcare expenditure as a percentage of gross contributions (%) | 3.6% | 5.3% | 18.8% | 25.0% | 13.3% | 14.3% | 16.3% | 11.6% | 12.4% | 13.6% | |
| Average chronic profile (%) | 59.9% | 54.1% | 10.9% | 7.6% | 15.6% | 18.6% | 16.2% | 27.0% | 32.9% | 25.8% | |

^{*}pan - per average number ** pm - per month





REPORT OF THE BOARD OF TRUSTEES (continued)

6 Scheme Activities at the end of the financial year (continued)

6.1 Operational statistics (continued)

| | Subtotal Brought Forward | FlexiFed 4 | FlexiFed 4 Grid | FlexiFed 4 Elect | MyFed | Grand Tota |
|---|--------------------------------|---------------|--------------------|---------------------|--------|------------|
| 20 | 21 | | | | | |
| Number of members (n) | 49 799 | 13 548 | 1 282 | 580 | 3 592 | 68 801 |
| Number of beneficiaries (n) | 97 945 | 24 164 | 2 486 | 1 140 | 4 983 | 130 718 |
| Number of dependants (n) | 48 146 | 10 616 | 1 204 | 560 | 1 391 | 61 917 |
| Average number of members (n) | 51 131 | 14 298 | 1 329 | 618 | 3 688 | 71 064 |
| Average number of beneficiaries (n) | 100 947 | 25 772 | 2 609 | 1 231 | 5 153 | 135 712 |
| Dependant ratio to members (n) | 0.97 | 0.78 | 0.94 | 0.97 | 0.39 | 0.90 |
| Risk contribution *pan of beneficiaries **pm (R) | 2 787 | 3 091 | 2 756 | 2 314 | 1 357 | 2 671 |
| Average age of beneficiaries (yrs) | | 51.3 | 54.1 | 52.9 | 41.2 | 42.3 |
| Pensioner ratio (%) | | 31.3% | 40.8% | 37.6% | 19.9% | |
| Average managed care *pan of members **pm (R) | | 122 | 120 | 114 | 61 | 111 |
| Average managed care *pan of beneficiaries **pm (R) | | 68 | 61 | 57 | 43 | 59 |
| Net claims as a percentage of net contributions (%) | | 94.9% | 104.2% | 85.2% | 115.5% | |
| Relevant healthcare expenditure *pan of beneficiaries **pm (R) | | 2 978 | 3 064 | 2 069 | 1 641 | 2 631 |
| Relevant healthcare expenditure as a percentage of gross contributions - Claims ratio (%) | | 95.7% | 110.4% | 88.8% | 120.9% | 95.0% |
| Non-healthcare expenditure *pan of beneficiaries **pm (R) | | 292 | 265 | 256 | 182 | 261 |
| Non-healthcare expenditure as a percentage of gross contributions (%) | | 9.4% | 9.5% | 11.0% | 13.4% | 11.8% |
| Average chronic profile (%) | | 37.8% | 48.8% | 39.9% | 18.6% | 23.8% |

^{*}pan - per average number ** pm - per month





REPORT OF THE BOARD OF TRUSTEES (continued)

7 Review of the financial year's activities

7 1 Operational statistics

| 7.1 Operational statistics | | |
|---|-----------|-----------|
| | 2022 | 2021 |
| Accumulated funds per member at 31 December (R) | R23,724 | R22,545 |
| Net deficit for the year (R'000) | *(59 852) | (104 606) |
| Amount paid to administrators (R'000) | | |
| - Medscheme administration fees | 262 165 | 273 003 |
| - Medscheme managed care programme | 80 348 | 83 111 |
| Broker service fees (R'000) | 66 990 | 70 519 |
| Number of principal members joining the Scheme (n) | 8 038 | 10 958 |
| Number of principal members leaving the Scheme (n) | 13 980 | 16 651 |
| | | |
| Return on investments as a percentage of investments (%) ** | 10.20 | 15.90 |
| | | |

^{*}To cushion members against the impact of COVID-19, the Scheme deferred contribution increases from 1 January to 1 April 2022. Without the 3 months contribution increase holiday, the Scheme would have reported a net surplus.

7.2 **Results of operations**

The results of the Scheme are set out in the financial statements and the Board believes that no further clarification is required.

| | 2022 | 2021 |
|--|-----------|-----------|
| | R'000 | R'008 |
| Members' funds per statement of financial position Less: | 1 537 790 | 1 623 417 |
| Available-for-sale revaluation reserve (Cumulative net unrealised gains on re-measurement to fair value of financial instruments included in members' funds) | (46 523) | (72 298) |
| Accumulated funds per Regulation 29 | 1 491 267 | 1 551 119 |
| Gross contributions | 3 437 229 | 3 627 815 |
| Accumulated funds ratio (%) | 43.39 | 42.76 |

^{**}The returns on investments are calculated monthly and compounded to formulate an annual return.



REPORT OF THE BOARD OF TRUSTEES (continued)

Review of the financial year's activities (continued)

7.3 Revaluation reserve

Movements in the revaluation reserve are set out in the Statement of Change in Funds and Reserve on page 42 of the financial statements. There have been no unusual movements that the Board believes should be brought to the attention of the members of the Scheme.

Outstanding risk claims provision

The basis of calculation and movements on the outstanding risk claims provision and impact of Covid-19 are set out in Note 5 to the financial statements and are consistent with the previous year. There have been no unusual movements that the Board believes should be brought to the attention of the members of the Scheme.

Deferral of the implementation of IFRS 9 Financial Instruments

IFRS 9 Financial Instruments is effective for annual periods beginning on or after 1 January 2018.

IFRS 4 Insurance Contracts provides a temporary exemption that permits, but does not require, the Scheme to apply IAS 39 rather than IFRS 9 for annual periods beginning before 1 January 2023, the original effective date of the new IFRS 17 Insurance Contracts.

A scheme may apply the temporary exemption from IFRS 9 if, and only if:

- it has not previously applied any version of IFRS 9
- activities are predominantly connected with insurance, at its reporting date.

The Scheme meets both the criteria and has elected to apply the exemption to defer the application of IFRS 9 to 1 January 2023.

Actuarial services

The Scheme Actuary, employed by Medscheme Holdings (Pty) Ltd, during the year is C Manikai, FASSA.

The Actuary was consulted in the determination of the contribution and benefit levels for 2022 and for 2023 as well as the outstanding risk claims provision calculation at year-end.

Investments in and loans to participating employers of the members or other related parties of the

The Scheme has investments through portfolios managed by the underlying investment managers in Sanlam, which employs members of the Scheme. The Council has granted the Scheme an exemption in terms of Section 35(8) of the Act. The Scheme holds no other direct investments in, nor has it made loans to, participating employers of the members, or other related parties of the Scheme.

10 Fidelity Insurance

The Scheme has taken out insurance cover as required by the Act, to protect the Scheme against fidelity losses and the Trustees and independent committee members against any professional indemnity claims.

11 Related party transactions

Full details of remuneration and related party transactions are disclosed in Note 11.1 and Note 17 respectively to the financial statements.



FEDHEALTH

REPORT OF THE BOARD OF TRUSTEES (continued)

12 Internal audit

A formal internal audit function exists, with regular reporting to the Audit Committee. A structured internal audit plan is provided to the Audit Committee for input and suggestions during the year. This audit plan is also reviewed by the external auditor for reliance on their audit work.

The Scheme receives scheme specific internal audit reports performed by AfroCentric Health Ltd Internal Audit department which are reviewed to ensure sound and accurate administration.



··· Create your aid.
Page | 27



REPORT OF THE BOARD OF TRUSTEES (continued)

13 Business strategy

The Board of Fedhealth Medical Scheme have developed their strategic direction over a number of years. The sustainability of the Scheme in terms of meeting its future obligations towards its existing and new members required a very forward-looking approach. As a result, a two phased approach was adopted which focused on attracting new membership to the scheme and managing the existing claims risks without compromising access to benefits.

FEDHEALTH STATEMENT OF STRATEGIC INTENT

"Maximising member value through innovation and managing the Risk Pool"

OUR PURPOSE

"To contribute to health and well-being and provide peace of mind in meeting the healthcare needs of our members."

In terms of the implementation of the strategic intent the Board identified five strategic priorities to ensure that it could meet the challenges of the future. The Covid-19 pandemic had played havoc on the economy placing greater strain on schemes to remain affordable. At the same time the industry noticed that during the pandemic members chose to remain on cover but once the threat had receded the costs of medical aid were outweighing the fear of possible hospitalisation, especially with the lower risk or healthier members. The situation was aggravated by a growing prevalence of health insurance plans that, while not offering the same level of cover and comfort as medical aid products, purported to provide some cover at much more affordable rates. This was particularly attractive to younger or healthier lives.

At the same time there was also an increase in the preponderance of high-cost cases, particularly oncology claims. Possible reasons for the increase in such cases include the failure to screen adequately during lockdown as well as other environmental factors. The issue still was that claims pressures were increasing on the Scheme while contribution revenue declined due to membership losses.



REPORT OF THE BOARD OF TRUSTEES (continued)

13 Business strategy (continued)

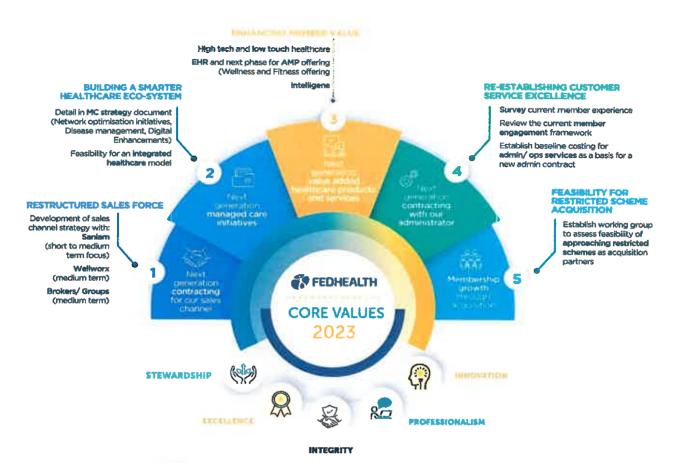
While the overall pricing of the Scheme's benefit options had remained correct to retain solvency adequacy, the Board was cognisant of certain other steps that needed to be taken. The focus here was to improve the new member acquisition more cost-effective manner and with the correct profile to improve cross-subsidy objectives. This would be achieved in the following manner:

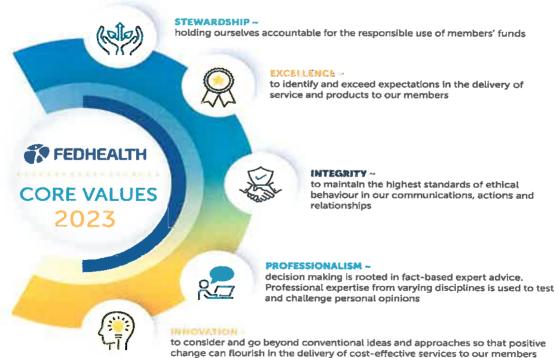
- A determined focus on product design to create benefit options that would compete with health insurance products while still providing the levels of care that members would expect from a medical aid. This product would potentially be a game changer in the industry and be a compelling offer for people who would otherwise not see value in a medical aid.
- Greater attention would be paid to healthcare brokers, particularly those contracted with larger employer groups as the risk profile of employer groups is more stable than that of individual members,
- The team responsible for generating membership was restructured to service brokers and educate the market about the superior medical aid benefit structures that Fedhealth offers. Medical aid products are complicated and it is often difficult to sort out which options offer the best value, so broker education is essential.
- Services which enhance quality of care and reduced waste in the form of unnecessary treatments or procedures where outcomes are not cost-effective. A successful example of this sort of service is Alignd, a palliative care programme that not only offers comfort, dignity and support to end-of-life patients but also ensures that futile care is not continued. Other initiatives include provider driven solutions where collaborative systems allow the Scheme to fund essential procedures without exposing it to waste or abuse.
- Technological advances in digital communication methods and services are being explored to reduce the costs of administering the Scheme as well as shortening response times and improving the service experience. Customer satisfaction remains a challenging objective for the Scheme, particularly when members are not always familiar with the details of their benefits.





REPORT OF THE BOARD OF TRUSTEES (continued)







REPORT OF THE BOARD OF TRUSTEES (continued)



Give the member superior quality service and fair health outcomes

By funding appropriate treatment, and not just blindly following Scheme Rules. It's about seeing the value in treatment preventing admissions over merely paying for hospital admissions.

Put the Fedhealth member first in everything we do.

By making sure that all Fedhealth stakeholders (e.g. brokers and providers) fully understand and care what the member needs and expects from their membership.

The world is increasingly becoming a digital space, as such we're creating a digital 1st system. This means moving away from call centres by developing user-friendly technology that helps members easily engage with us for self-help services or to access benefits. It also includes providing manage.

ment with a single view of the membership, and giving effective management information. Make Fedhealth a more affordable alternative.

management more efficient
through a redesign of the cost
structures and achieving materially
lower unit costs. Make all spend achieve
3x the value. Reduce claims costs by
reducing need for expensive
interventions – focus on
prevention

instead.

Digital 1st

FEDHEALTH

A SHIPS

Strategic Priorities **2023**

Grow Fedhealth so it's available to many more people.

Make sure people understand what makes Fedhealth unique. Shift the general thinking to: "Why not Fedhealth?"



Strategic Priority (Goal)





Goal Description



REPORT OF THE BOARD OF TRUSTEES (continued)

14 Non-compliance matters

| Nature and cause of non-compliance | Possible impact of the non-compliance | Corrective course |
|--|---|---|
| 14.1 Contributions not received within the time stipulated by the | Act | |
| Section 26(7) of the Act states that: "All subscriptions or contributions shall be paid directly to a medical scheme not later than three days after payment thereof becoming due." Exceptions were found and credit control procedures were applied. | Late payment may result in a loss of interest on these amounts to the Scheme for the number of days that payment is late. This is not significant due to the short duration of the contributions outstanding. Members and employer groups are continuously instructed to submit payment on time. | The Board addresses the issue on an ongoing basis in accordance with the Scheme's credit control policy. |
| 14.2 Claim payments in excess of 30 days | | |
| Section 59(2) of the Act states that: "A medical scheme shall, in the case where an account has been rendered, subject to the provisions of this Act and the rules of the medical scheme concerned, pay to a member or a supplier of service, any benefit owing to that member or supplier of service within 30 days after the day on which the claim in respect of such benefit was received by the medical scheme." Exceptions were found at the beginning of the financial year when claims are put on hold, to ensure that the approved tariff and benefit limits are loaded correctly on the administration platform. This process results in a delay in the processing of payments due to the backlog in claims, but only for a few days. | The delay only occurs at the beginning of the financial year when new tariffs and benefit limits are loaded; claims are paid within the first week of tariff and benefit limit approval. The Scheme is not compliant with the Act and/or its rules when certain valid claims are rejected or amounts due on valid claims are short paid. | The year-end process is not considered to be significant due to the members and providers conforming to the annual practice. The practice ensures accurate claims processing for the new benefit year and is in the interest of the risk management process for the Scheme. |
| 14.3 Loss making options | | |
| Section 33(2) of the Act states that: "The Registrar shall not approve any benefit option under this section unless the Council is satisfied that such benefit options (b) shall be self-supporting in terms of membership and financial performance and (c) is financially sound." Various options made net healthcare deficits as disclosed in Note 16 to the financial statements. | The Council may withdraw benefit options, directly affecting the members on these options. | The Scheme was specifically costed to incur net healthcare deficits on certain options. The Scheme's actuary has taken this into account in costing the benefits for the 2022 financial year. |



REPORT OF THE BOARD OF TRUSTEES (continued)

14 Non-compliance matters (continued)

| Nature and cause of non-compliance | Possible impact of the non-compliance | Corrective course |
|---|--|--|
| Nature and cause of non-compliance 14.4 Prohibition of Investments in an employer who particip Section 35(8)(a), (c) and (d) of the Act sets out the prohibition of investments in participating employer and administrators. The Scheme is currently invested in Discovery Holdings Ltd, Sanlam Ltd, Momentum Metropolitan Life Ltd and MMI Holdings Ltd through portfolios managed by underlying investment managers. | Possible impact of the non-compliance ates in the medical scheme or in any administrato. The Scheme is non-compliant with Section 35(8). The Council may require the Scheme to disinvest from these companies. | The Scheme has been provisionally granted an exemption for a period of three years, effective 1 December 2019 until 30 November 2022, and this exemption has subsequently been renewed effective 1 December 2022 until 30 November 2025. The exemption is granted subject to the following conditions: the Scheme continues to take steps to avoid conflicts of interest; the investments, which constitute the subject matter of this exemption application continue to be managed by |
| | | an independent investment manager with no influence from the Scheme or its officers. The Scheme will be required on an annual basis to submit declarations from investment managers stating that no conflict of interest exists between themselves and the prohibited investment entities; and the Scheme conducts a comprehensive quarterly analysis on total assets to ensure that the investments do not exceed the limitations set out in Annexure B. |



REPORT OF THE BOARD OF TRUSTEES (continued)

14 Non-compliance matters (continued)

| Nature and cause of non-compliance | Possible impact of the non-compliance | Corrective course |
|--|--|--|
| 14.5 Prescribed Minimum benefit (PMB) claims paid from sav | /ings | San Allanda San Caralla San Ca |
| Regulation 8 of the Act, stipulates that schemes are required to fund PMB conditions at full invoice price. Therefore, PMB | of the Act and will be liable for the PMB claims | The administrator corrected the system link to PMB payment |
| claims cannot be funded by the PMSA. | paid from the member PMSA. | and the testing process was refined accordingly. The impacted claims were corrected and paid accordingly. |
| Certain claim exceptions were found at the beginning of the financial year where PMB claims were paid out of savings. | | One exception was noted to the value of R213.34. |

M Govender – Chairperson

30 March 2023



STATEMENT OF RESPONSIBILITY BY THE BOARD OF TRUSTEES

The Board of Trustees (the Board) is responsible for the preparation, integrity, and fair presentation of the annual financial statements of Fedhealth Medical Scheme (the Scheme). The financial statements presented on pages 40 to 107 have been prepared in accordance with International Financial Reporting Standards (IFRS) and the requirements of the Medical Schemes Act no. 131 of 1998, as amended (the Act). In addition, the Trustees are responsible for preparing the Report of the Board presented on pages 3 to 34.

The Board:

- considers that in preparing the financial statements it has used the most appropriate accounting policies, consistently applied and supported by reasonable and prudent judgments and estimates;
- is satisfied that the information contained in the financial statements fairly presents the results of operations and cash flows for the year and the financial position of the Scheme at year-end;
- is responsible for ensuring that accounting records are kept. The accounting records disclose with reasonable accuracy the financial position of the Scheme which enables the Board to ensure that the financial statements comply with the reporting framework;
- is responsible for such internal controls as the Board determines is necessary to enable the preparation of the financial statements that are free from material misstatement, whether due to fraud or error and for maintaining adequate accounting records and an effective system of risk management;
- with the assistance of the administrators, ensures that the Scheme operates in a well-established control environment. which is well documented and regularly reviewed. This incorporates risk management and internal control procedures. which are designed to provide reasonable, but not absolute, assurance that assets are safeguarded and the risks facing the business are being controlled.

The going concern basis has been adopted in preparing the financial statements. The Board has no reason to believe the Scheme will not be a going concern in the foreseeable future, based on forecasts and available cash resources. These financial statements support the viability of the Scheme.

The Scheme's external auditor, KPMG Inc. is responsible for auditing the financial statements in terms of International Standards on Auditing and their report is presented on pages 37 to 40. KPMG Inc. have unrestricted access to all financial records and related data, including minutes of all meetings of members, the Board and committees of the Board. The Board believes that all its representations made to the external auditor during its audit were accurate and appropriate.

The Scheme is committed to the principles and practices of fairness, responsibility, transparency and accountability in all dealings with its stakeholders. The Board members are elected in terms of the rules of the Scheme.

These financial statements, as identified in the first paragraph, were approved by the Board on 30 March 2023 and are signed on its behalf by:

M Govender - Chairperson

Trustee

30 March 2023





STATEMENT OF CORPORATE GOVERNANCE BY THE BOARD OF TRUSTEES

Board of Trustees

The Board of Trustees (the Board) meets regularly and monitors the performance of the administrators and addresses a range of key issues and ensures that discussion of items of policy, strategy and performance is critical, informed and constructive.

All Board members have access to the advice and services of the Principal Officer and, where appropriate, may seek independent professional advice at the expense of the Scheme.

Risk management and internal controls

The Board is accountable for the process of risk management and internal controls. Risks are reviewed and identified annually and appropriate strategies are implemented. These actions are monitored monthly.

The administrator of the Scheme maintains internal controls and systems designed to provide reasonable assurance as to the integrity and reliability of the financial statements and to safeguard, verify and maintain accountability for the Scheme's assets adequately. Such controls are based on established policies and procedures and are implemented by trained personnel with the appropriate segregation of duties.

A formal internal audit function exists within the administrator, with regular reporting to the Audit Committee. The administrator of the Scheme has documented and tested the business continuity plan and disaster recovery procedures. The Board is satisfied that the procedures are in place and have been tested.

The Board has established a Risk and Legal Committee, mandated under a terms of reference, to oversee all legal, risk and governance issues pertaining to the Scheme in accordance with accepted corporate governance practice.

No event or item has come to the attention of the Board that indicates any material breakdown in the functioning of the key internal controls and systems during the year under review.

Performance monitoring of budgets

The budget for the Scheme is set annually and approved by the Board. The performance against budget is monitored monthly by the Finance Committee and any corrective action requiring the Board approval is recommended to the Board for appropriate action.

Performance monitoring of terms of reference

Each committee of the Board has terms of reference which set out the structures and functions of that committee and are reviewed by the committee and approved by the Board annually.

Performance monitoring of third party Service Level Agreements (SLAs)

The monitoring of SLAs occurs monthly and is conducted at a committee level. All SLAs are measured and reported on by the respective committees and any adherence failures are addressed and reported to the Board to implement appropriate action. Should the service level continue to fall below the required \$LA, action is taken with the third party and terms are set to ensure that compliance is achieved.

M Govender - Chairperson

loete Trustee

30 March 2023



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Independent Auditor's Report

To the Members of Fedhealth Medical Scheme

Report on the financial statements

Opinion

We have audited the financial statements of Fedhealth Medical Scheme (the Scheme), set out on pages 41 to 107, which comprise the statement of financial position as at 31 December 2022, and the statement of comprehensive income, the statement of changes in funds and reserve and the statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, these financial statements present fairly, in all material respects, the financial position of Fedhealth Medical Scheme as at 31 December 2022, and its financial performance and cash flows for the year then ended in accordance with International Financial Reporting Standards and the requirements of the Medical Schemes Act of South Africa.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the Scheme in accordance with the Independent Regulatory Board for Auditors' *Code of Professional Conduct for Registered Auditors* (IRBA Code) and other independence requirements applicable to performing audits of financial statements in South Africa. We have fulfilled our other ethical responsibilities in accordance with the IRBA Code and in accordance with other ethical requirements applicable to performing audits in South Africa. The IRBA Code is consistent with the corresponding sections of the International Ethics Standards Board for Accountants' *International Code of Ethics for Professional Accountants (including International Independence Standards)*. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key audit matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.



Chairman:

Chief Executive: Directors:

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Risk claims incurred

Refer to significant accounting policy note 1.9 and risk claims incurred in note 9 to the financial statements

Kev audit matter

Risk claims incurred comprise the total estimated cost of all claims arising from healthcare events that have occurred in the year and for which the Scheme is responsible, whether or not reported by the end of the year, consequently the most significant expense for the Scheme relates to risk claims incurred. Risk claims incurred is a key driver in determining the sustainability of the Scheme.

The payment of the significant volume of valid risk claims is dependent on the integrity of the Scheme's administration system, as well as the automated claim assessment controls.

Risk claims incurred was considered a key audit matter due to the significant volume of claims processed during the year and the work effort required to be performed by the audit team.

How the matter was addressed in our audit

Our audit procedures included the following:

- We evaluated the accuracy of benefit limits and rules captured onto the administration system by comparing the approved benefit limits and rules of the Scheme, to those captured onto the administration system.
- We tested the IT controls in place to prevent unauthorised access to or changes to the administration system.
- We tested, through the assistance of our own IT specialists, the automated claim assessment controls of the administration system to ensure that only valid claims were being processed and paid.
- We inspected the reconciliation performed by the Scheme administrator between the administration system and the general ledger to assess whether the risk claims paid were accurately captured into the Scheme's accounting system.

Outstanding risk claims provision

Refer to significant accounting policy note 1.4 and outstanding risk claims provision in note 5 to the financial statements.

Key audit matter

The outstanding risk claims provision (the provision) is the Scheme's estimate of the ultimate cost of settling all risk claims incurred but not yet reported (IBNR) at the reporting date.

The provision is determined by the Scheme's actuary as described in note 5 and is estimated using a range of statistical methods. Determining the provision requires judgement with regard to the assumptions applied in respect of measuring the outstanding risk claims provision which could materially affect the financial statements.

Outstanding risk claims provision was considered a key audit matter due to the involvement of the actuary and the significant estimation involved in determining the provision.

How the matter was addressed in our audit

Our audit procedures performed included the following:

- We used our own actuarial specialists and:
 - evaluated the appropriateness of the methodology used in determining the provision against best practice.
 - challenged the appropriateness of the assumptions used in the Scheme's methodology for measuring the provision by evaluating the assumptions against best practice and the current economic environment.
 - evaluated the qualification, competence, independence and integrity of the Scheme's actuary.
 - assessed whether the data used in the provision is complete and accurate.
- We calculated our own estimation of the provision to confirm the reasonability of the Scheme's provision.
- We assessed the adequacy of the provision by comparing actual claims paid after year-end that related to the current year to the provision at year-end.





| Risk claims incurred | | | | |
|---|---|--|--|--|
| Refer to significant accounting policy note 1.9 and risk claims incurred in note 9 to the financial stateme | | | | |
| Key audit matter How the matter was addressed in our audit | | | | |
| | • We evaluated whether the disclosures in the financial | | | |
| statements were appropriate in accordance wi | | | | |
| Provisions, contingent liabilities and contingen | | | | |

Other information

The Scheme's trustees are responsible for the other information. The other information comprises the Report of the Board of Trustees, the Statement of Responsibility by the Board of Trustees and the Statement of Corporate Governance by the Board of Trustees. The other information does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express an audit opinion or any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the Scheme's trustees for the financial statements

The Scheme's trustees are responsible for the preparation and fair presentation of the financial statements, in accordance with International Financial Reporting Standards and the requirements of the Medical Schemes Act of South Africa, and for such internal control as the Scheme's trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Scheme's trustees are responsible for assessing the Scheme's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting, unless the Scheme's trustees either intend to liquidate the Scheme or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are

P



appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Scheme's internal control.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Scheme's trustees.
- Conclude on the appropriateness of the Scheme's trustees' use of the going concern basis of accounting and based on the audit evidence obtained, whether a material uncertainty exists in relation to events or conditions that may cast significant doubt on the Scheme's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Scheme to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the Scheme's trustees regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

From the matters communicated with the Scheme's trustees, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report, unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on other legal and regulatory requirements

Non-compliance with the Medical Schemes Act of South Africa

As required by the Council for Medical Schemes, we report that there are no material instances of non-compliance with the requirements of the Medical Schemes Act of South Africa, that have come to our attention during the course of our audit.

Audit tenure

As required by the Council for Medical Schemes' Circular 38 of 2018, *Audit Tenure*, we report that KPMG has been the auditor of Fedhealth Medical Scheme for 20 years.

The engagement partner, LW Grobler, has been responsible for Fedhealth Medical Scheme's audit for seven years.

KPMG Inc.

Probler

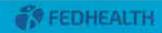
Per LW Grobler

Chartered Accountant (SA)

Registered Auditor

Director

14 April 2023



STATEMENT OF FINANCIAL POSITION AS AT 31 DECEMBER 2022

| | Note | 2022 R'000 | 2021 R'000 |
|--|------|---------------|---------------|
| | Note | K 000 | R 000 |
| Assets | | | |
| Non-current assets | | 1 334 212 | 1 353 882 |
| Available-for-sale investments | 2 | 1 334 212 | 1 353 882 |
| Current assets | | 628 085 | 774 879 |
| Trade and other receivables | 3 | 310 298 | 321 074 |
| Cash and cash equivalents | 4 | 317 787 | 453 805 |
| Total assets | | 1 962 297 | 2 128 761 |
| Funds and liabilities | | | |
| Members' funds | | 1 537 790 | 1 623 417 |
| Accumulated funds | | 1 491 267 | 1 551 119 |
| Available-for-sale revaluation reserve | | 46 523 | 72 298 |
| | | | |
| Current liabilities | | 424 507 | 505 344 |
| Outstanding risk claims provision | 5 | 195 116 | 255 677 |
| PMSA liability* | 6 | 119 339 | 135 194 |
| Trade and other payables | 7 | 110 052 | 114 473 |
| Total funds and liabilities | | 1 962 297 | 2 128 761 |

^{*} PMSA: Personal medical savings accounts

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STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 31 DECEMBER 2022

| 2022 | 2021 |
|-------------|-------------|
| R'000 | R'000 |
| 3 356 865 | 3 541 927 |
| (3 153 820) | (3 430 397) |
| (3 154 138) | (3 430 841) |
| (3 161 227) | (3 437 699) |
| 7 089 | 6 858 |
| 318 | 444 |
| (767) | (838) |
| 1 085 | 1 282 |
| 203 045 | 111 530 |
| (66 990) | (70 519) |
| (351 247) | (358 490) |
| (17 124) | (1 375) |
| (232 316) | (318 854) |
| 186 159 | 229 578 |
| 174 604 | 220 188 |
| 11 555 | 9 390 |
| (13 695) | (15 330) |
| (9 813) | (10 558) |
| (3 882) | (4 772) |
| (59 852) | (104 606) |
| | (3 882) |

| | Note | R'000 | R'000 |
|--|------|----------|-----------|
| Other comprehensive income | | | |
| Net change in fair value on available-for-sale investments | 2 | 39 385 | 165 187 |
| Available-for-sale reclassification to profit or loss | 13 | (65 160) | (124 168) |
| Total other comprehensive income for the year | | (25 775) | 41 019 |
| Total comprehensive income for the year | | (85 627) | (63 587) |

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STATEMENT OF CHANGES IN FUNDS AND RESERVE FOR THE YEAR ENDED 31 DECEMBER 2022

| | Available | | |
|--|-------------|-------------|-----------|
| | for-sale- | Accumulated | Members' |
| | revaluation | funds | funds |
| | reserve | | |
| | R1000 | R'000 | R'000 |
| Balance as at 1 January 2021 | 31 279 | 1 655 725 | 1 687 004 |
| Total comprehensive income for the year | | | |
| Net deficit for the year | - | (104 606) | (104 606) |
| Other comprehensive income | | | |
| Fair value reserve available-for-sale financial assets | | | |
| Net unrealised gains for the year (Note 2) | 165 187 | #3 | 165 187 |
| Net fair value realised on disposal (Note 13) | (124 168) | 27 | (124 168) |
| Total other comprehensive income | 41 019 | | 41 019 |
| Total comprehensive income for the year | 41 019 | (104 606) | (63 587) |
| Balance as at 31 December 2021 | 72 298 | 1 551 119 | 1 623 417 |
| Balance as at 1 January 2022 | 72 298 | 1 551 119 | 1 623 417 |
| Total comprehensive income for the year | | | |
| Net deficit for the year | 223 | (59 852) | (59 852) |
| Other comprehensive income | | | |
| Fair value reserve available-for-sale financial assets | | | |
| Net unrealised gains for the year (Note 2) | 39 385 | - | 39 385 |
| Net fair value realised on disposal (Note 13) | (65 160) | - | (65 160) |
| Total other comprehensive income | (25 775) | 723 | (25 775) |
| Total comprehensive income for the year | (25 775) | (59 852) | (85 627) |
| Balance as at 31 December 2022 | 46 523 | 1 491 267 | 1 537 790 |

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STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 DECEMBER 2022

| | | 2,022 | 2,021 |
|---|------|----------------------------|-------------|
| | Note | R'000 | R1000 |
| Cash flows from operating activities | | | |
| Cash receipt from member and providers | | 3 445 856 | 3 626 993 |
| Cash receipts from contributions | | 3 436 857 | 3 614 219 |
| Cash receipts from members and providers - other | | 8 999 | 12 774 |
| Cash paid to providers and employees | | (2 746 401) | (2.006.720) |
| Cash paid to providers and employees - claims | | (3 746 491) (3 314 416) | (3 986 728) |
| Cash paid to providers and employees - non healthcare expenditure | | , , | (3 543 080) |
| Cash paid - member refunds | | (431 531) | (438 228) |
| • | | (544) | (5 420) |
| Cash utilised in operation | | (300 635) | (359 735) |
| Cash utilised in operations | | | |
| Interest paid on PMSA liability | 6 | (3 882) | (4 772) |
| Net cash outflow from operating activities | | (304 517) | (364 507) |
| Cash flows from investing activities | | | |
| Additions to available-for-sale investments | 2 | (1 193 581) | (658 000) |
| Proceeds on disposal of available-for-sale investments | 2 | 1 252 636 | 842 380 |
| Interest received | 13 | 68 122 | 70 255 |
| Dividends received | 13 | 41 322 | 25 765 |
| Net cash inflow from investing activities | | 168 499 | 280 400 |
| Net decrease in cash and cash equivalents | | (136 018) | (84 107) |
| Cash and cash equivalents at the beginning of the year | _ | 453 805 | 537 912 |
| Cash and cash equivalents at the end of the year | 4 | 317 787 | 453 805 |

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NOTES TO THE FINANCIAL STATEMENTS

Significant accounting policies

The following are the significant accounting policies applied by the Scheme, which are consistent with those of the previous year, except for the adoption of the standards, amendments and interpretations in Note 1.1.1.

1.1 **Basis of preparation**

The financial statements have been prepared in accordance with the manner required by the Medical Schemes Act no. 131 of 1998, as amended (the Act) and with International Financial Reporting Standards (IFRS). The financial statements are prepared on the going concern principle and using the historical cost basis, except as otherwise stated below in Note 1.2. The financial statement information is presented in South African Rand (Rand), which also represents the Scheme's functional currency. All financial information presented in Rand has been rounded to the nearest thousand except where otherwise indicated.

The preparation of the financial statements, in conformity with IFRS requires the use of certain critical accounting estimates. It also requires management to exercise its judgment in the process of applying the Scheme's accounting policies. The areas involving a higher degree of judgment or complexity, or areas where assumptions and estimates are significant to the financial statements are disclosed in Note 19. The financial statements were approved by the Board of Trustees (the Board) on 30 March 2023.

1.1.1 New standards, amendments and interpretations effective and relevant to the Scheme:

There were no new standards, amendments and interpretations effective in the 2022 financial year and relevant to the Scheme.







NOTES TO THE FINANCIAL STATEMENTS

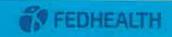
Significant accounting policies (continued)

1.1 Basis of preparation (continued)

1.1.2 New standards, amendments and interpretations not yet effective and relevant to the Scheme:

| Standard | Summary of requirements |
|--------------------------------|--|
| IFRS 17 Insurance Contracts | IFRS 17 supersedes IFRS 4 Insurance Contracts and aims to increase comparability and transparency regarding profitability. The new standard introduces a new comprehensive model ("general model") for the recognition and measurement of liabilities arising from insurance contracts. In addition, it includes a simplified approach and modifications to the general measurement model that can be applied in certain circumstances and to specific contracts, such as: Reinsurance contracts held; Direct participating contracts; and Investment contracts with discretionary participation features. Under the new standard, investment components are excluded from insurance revenue and service expenses. Entities can also choose to present the effect of changes in discount rates and |
| | other financial risks in profit or loss or other comprehensive income. |
| | The new standard includes various new disclosures and requires additional granularity in disclosures to assist users to assess the effects of insurance contracts on the Scheme's financial statements. |
| | The standard is effective for annual periods beginning on or after 1 January 2023. Early adoption is permitted only if the entity applied IFRS 9. The Scheme is in the process of preparing the necessary calculations, assessments and disclosure changes required in the Scheme financial report and are working closely with the Scheme's Actuaries to calculate the expected cash outflows and risk adjustments required by the standard. Below is the initial assessment on some of the pertinent changes. |

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NOTES TO THE FINANCIAL STATEMENTS (continued)

1 Significant accounting policies (continued)

- 1.1 Basis of preparation (continued)
- 1.1.2 New standards, amendments and interpretations not yet effective and relevant to the Scheme (continued)

| Standard | Amendment | Implementation Progress |
|-----------------------------------|---|---|
| IFRS 17 Insurance Contracts | Level of aggregation of insurance contracts | The Scheme deems it appropriate that all 14 of its benefit options are managed together as a single portfolio of contracts that display similar risks. Therefore, contracts held by the Scheme across all the options are considered to constitute a single portfolio. |
| Contracts | Initial recognition | The Scheme's coverage period aligns with the financial reporting year as both begin on 1 January each year and conclude on 31 December of the same year. The contracts with members will be recognised from 1 January, or from inception of cover should the member join the Scheme after 1 January. |
| | | The contract boundary is one year from 1 January to 31 December each year. |
| | | Onerous contracts shall be recognised when facts and circumstances indicate that they are onerous. This is likely to be in the previous financia year when members indicate which benefit option, they would elect for the following benefit year. |
| | Measurement model | The Scheme will apply the Premium Allocation Approach (PAA) model since the coverage period for all contracts issued is one year or less. |
| | | Measurement of Liability for Incurred claims (LIC) As the Scheme is applying the PAA, it has to measure the LIC for the group of insurance contracts at the fulfilment cash flows relating to incurred claims, applying the general measurement model. |
| | | The fulfilment cash flows included in the LIC calculation comprise estimates of future cash flows as informed by the Outstanding Claims Reserve and run-off tables. There is not expected to be a material difference to the LIC as reported in prior years due to cash flows relating directly to the fulfilment of the outstanding claims. Furthermore, the LIC includes claims incurred but not yet reported (IBNR). |
| | | A confidence-interval method, based on a claims curve (stochastically determined), is being finalised. The confidence-level technique expresses the likelihood that the actual outcome will be within a specified interval. |





NOTES TO THE FINANCIAL STATEMENTS (continued)

1 Significant accounting policies (continued)

1.1 Basis of preparation (continued)

1.1.2 New standards, amendments, and interpretations not yet effective and relevant to the Scheme (continued):

| the second secon | Amendment | Summary of requirements | Implementation Progress |
|--|------------------------------|--|--|
| ILIO TA | Measurement model continued) | Measurement of Liability for remaining coverage (LRC): Initial and sure The Scheme has opted to adopt the PAA (as discussed above). Therefore Reinsurance contracts held Reinsurance contracts held will be accounted for per the PAA since the held is one year or less. Significant financing component: LRC and LIC Discounting of both the LRC and LIC is not required as claims are typical Insurance acquisition cash flows In applying the PAA, the Scheme elected to recognise any insurance at that the coverage period of each contract in the group at initial recognisurance revenue As the Scheme will apply PAA, insurance revenue for the period is the component and adjusted to reflect the time value of money and the exinsurance expenses The Scheme will present in profit or loss insurance service expenses and the service expenses are serviced. | ubsequent re, a simplified approach to the measurement of the LRC will be applied. e coverage period of each contract in the group of reinsurance contracts cally paid within a year from the date the claims were incurred. ecquisition cash flows as expenses when it incurs those costs, provided nition is no more than one year. the amount of expected premium receipts (excluding any investment |

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NOTES TO THE FINANCIAL STATEMENTS (continued)

1 Significant accounting policies (continued)

1.1 Basis of preparation (continued)

1.1.2 New standards, amendments, and interpretations not yet effective and relevant to the Scheme (continued):

| Standard | Amendment | Implementation Progress |
|-----------------------------------|--|--|
| IFRS 17 Insurance Contracts | Personal medical savings accounts (PMSA) | In some benefit options, the Scheme provides for PMSA facilities to members. Savings contributions are recognised when at least one of the parties has performed and that is generally deemed to be when the contribution has been received and claims paid. |
| | | PMSA can be separately measured, however for all these options where the savings benefit is available, the member is not able to utilise the savings benefit without first acquiring the insurance contract. The PMSA is therefore highly interrelated with insurance contracts. |
| | | As such, PMSA are considered a non-distinct investment component and will be accounted for in terms of IFRS 17. |

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NOTES TO THE FINANCIAL STATEMENTS (continued)

Significant accounting policies (continued)

1.1 Basis of preparation (continued)

1.1.2 New standards, amendments and interpretations not yet effective and relevant to the Scheme:

| Standard | Summary of requirements |
|--|---|
| IFRS 9 Financial Instruments | On 24 July 2014, the International Accounting Standards Board (IASB) issued the final IFRS 9 Financial Instruments Standard, which replaces earlier versions of IFRS 9 and completes the IASB's project to replace IAS 39 Financial Instruments: Recognition and Measurement. |
| | This standard will have an impact on the Scheme, which will include changes in the measurement bases of financial assets at amortised cost, fair value through other comprehensive income or fair value through profit or loss. Even though these measurement categories are similar to IAS 39, the criteria for classification into these categories are significantly different. In addition, the IFRS 9 impairment model has been changed from an "incurred loss" model from IAS 39 to an "expected credit loss" model, which is expected to increase the provision for bad debts recognised by the Scheme. The standard is effective for annual periods beginning on or after 1 January 2018 with retrospective application. Early adoption is permitted. |
| | However, IFRS 4 provides a temporary exemption that permits, but does not require, the Scheme to apply IAS 39 rather than IFRS 9 for annual periods beginning before 1 January 2023. |
| | A scheme may apply the temporary exemption from IFRS 9 if, and only if: it has not previously applied any version of IFRS 9 activities are predominantly connected with insurance, at its reporting date. |
| | The Scheme meets both the criteria and has decided to apply the exemption to defer the application of IFRS 9. |
| | The Scheme is in the process of preparing the business model assessments, solely payments of principal and interest (SPPI) tests and disclosure requirements relating to IFRS 9. Indications are that the business model per assessment will be held for trading. This will result in available-for-sale investments being classified as fair value through profit or loss. |
| Classification of liabilities as current or non-current (Amendments to IAS1) | Under existing IAS1 requirements, entities classify a liability as current when they do not have an unconditional right to defer settlement of the liability for at least twelve months after the end of the reporting period. As part of its amendments, the IASB has removed the requirement for a right to be unconditional and instead, now requires that a right to defer settlement must have substance and exist at the end of the reporting period. |
| | There is limited guidance on how to determine whether a right has substance and the assessment may require management to exercise interpretive judgement. |
| | The existing requirement to ignore management's intentions or expectations for settling a liability when determining its classification is unchanged. |
| | Disclosure of Accounting Policies: The amendments require schemes to disclose the material accounting policy information rather than the significant accounting policies, with additional guidance added to the Standard to explain how an entity can identify material accounting policy information with examples of when accounting policy information is likely to be material. |
| | The amendments are to be applied retrospectively for annual periods beginning on or after 1 January 2023. The amendment is not anticipated to have a significant impact on the Scheme. |

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NOTES TO THE FINANCIAL STATEMENTS (continued)

1 Significant accounting policies (continued)

1.2 Financial instruments

Financial assets and liabilities are recognised on the Scheme's statement of financial position when it becomes a party to the contractual provisions of the instrument. The Scheme classifies its financial instruments into the following categories: available-for-sale financial assets, loans and receivables and other liabilities. The classification depends on the nature and the purpose of the financial instruments and is determined at the time of initial recognition.

Measurement

Financial instruments are initially measured at fair value plus any directly attributable transaction costs. Subsequent to initial recognition, these instruments are measured as set out below.

Available-for-sale investments

Investments intended to be held for an indefinite period of time, which may be sold in response to needs in liquidity or changes in market conditions, are classified as available-for-sale. These are included in non-current assets unless the Trustees have the express intention of holding the investment for less than 12 months from reporting date or unless they will need to be sold to raise operating capital, in which case they are included in current assets.

All purchases and sales of investments are recognised on the trade date, which is the date that the Scheme commits to purchase or sell the asset. Available-for-sale investments are subsequently measured at fair value. Unrealised gains and losses arising from changes in the fair value of the available-for-sale investments are recognised in other comprehensive income and included in the available-for-sale revaluation reserve in members' funds. These are not taken to profit or loss. When securities categorised as available-for-sale are sold or impaired, the fair value adjustments previously accumulated in members' funds, are recognised in profit or loss as net realised gains or losses on disposal or impairments of investments. The fair values of listed investments are based on current closing prices.

Loans and other receivables

The Scheme's loans and other receivables comprise trade and other receivables and cash and cash equivalents.

Trade and other receivables

Trade and other receivables are subsequently measured at amortised cost, using the effective interest method less impairment. An appropriate impairment for estimated irrecoverable amounts is recognised in profit or loss when there is objective evidence that the asset is impaired. This impairment is measured as the difference between the asset's carrying amount and the present value of the estimated future cash flows discounted at the effective interest rate computed at initial recognition.

Impairments are written off to profit or loss as follows:

- An impairment account is used when the carrying amount of impaired assets is not reduced directly. The impairment loss
 is recognised in profit or loss.
- In other instances, the carrying value of the asset is reduced where the amounts are proved to be irrecoverable.

Insurance receivables

Insurance receivables are carried at cost less accumulated impairment losses. Impairment losses on insurance receivables are recognised and determined in a similar manner to impairment on financial assets carried at amortised cost. Refer to Note 1.15.

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NOTES TO THE FINANCIAL STATEMENTS (continued)

Significant accounting policies (continued)

Financial instruments (continued) 1.2

Cash and cash equivalents

Cash and cash equivalents comprise cash balances and call deposits. Cash and cash equivalents are carried at amortised cost.

Financial liabilities

Financial liabilities consist of trade and other payables.

Trade and other payables

Trade and other payables are subsequently measured at amortised cost using the effective interest method.

Insurance payables

Insurance payables are subsequently measured at amortised cost using the effective interest method.

Offsetting financial instruments

Where a legally enforceable right to offset exists for the recognised financial assets and financial liabilities and there is a current intention to settle the liability and realise the asset simultaneously, or to settle on a net basis, all related financial effects are offset.

Derecognition of financial assets and liabilities

The Scheme derecognises a financial asset only when the contractual rights to the cash flows from the asset expire; or it transfers the financial asset and substantially all the risks and rewards of ownership of the asset to another entity. If the Scheme neither transfers nor retains substantially all the risks and rewards of ownership and continues to control the transferred asset, the Scheme recognises its retained interest in the asset and an associated liability for amounts it may have to pay.

Where the risks and rewards of ownership of the financial asset are substantially retained, the financial asset continues to be

The Scheme derecognises a financial liability when the contractual obligation is discharged or expires.

Personal medical savings accounts (PMSA) liability 1.3

The PMSA liability is managed by the Scheme on behalf of its members. It represents PMSA contributions, which are a deposit component of the medical insurance contracts and accrued interest thereon, net of any PMSA claims paid on behalf of members in terms of the Scheme's rules. The deposit component has been unbundled since the Scheme can measure the deposit component separately and its accounting policies do not otherwise require it to recognise all obligations and rights arising from the deposit component. The insurance component is recognised as an insurance liability.

Member unused savings at year-end are retained in the members' PMSA. In terms of the Act, balances standing to the credit of members are refundable only in terms of Regulation 10 of the Act.

Advances on PMSA contributions are funded from the Scheme's funds, and the risk of impairment is carried by the Scheme.

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NOTES TO THE FINANCIAL STATEMENTS (continued)

Significant accounting policies (continued)

1.3 Personal medical savings accounts (PMSA) liability (continued)

The PMSA liability, i.e. deposit component, is recognised in accordance with IAS 39 Financial Instruments: Recognition and Measurement and is initially measured at fair value (i.e. the amount payable on demand) as it has a demand feature and subsequently is measured at amortised cost.

PMSA contributions are credited on the accrual basis and withdrawals on a cash basis, i.e. no provision is made for outstanding claims at year-end.

1.4 **Provisions**

Provisions are recognised when the Scheme has a present legal or constructive obligation as a result of past events, for which it is probable that an outflow of economic benefits will be required to settle the obligation, and a reliable estimate can be made of the amount of the obligation. Where the effect of discounting to present value is material, provisions are adjusted to reflect the time value of money. The expected future cash flows are discounted at a rate that reflects current market assessments of the time value of money and the risks specific to the liability. The unwinding of the discount is recognised as a finance cost.

Outstanding risk claims provision

The outstanding risk claims provision is a provision made for the estimated cost of healthcare benefits that have been incurred before the end of the accounting period but that have not been reported to the medical scheme by that date. Risk claims outstanding are determined as accurately as possible based on several factors, which include previous experience in claims patterns, claims settlement patterns, changes in the nature and number of members according to gender and age, trends in claims frequency, changes in the claims processing cycle, and variations in the nature and average cost incurred per claim.

Estimated payments from PMSA are deducted in calculating the outstanding risk claims provision. The Scheme does not discount its provision for outstanding risk claims, as the effect of the time value of money is not considered material.

Medical insurance contracts 1.5

Contracts under which the Scheme accepts significant medical insurance risk from another party (the member) by agreeing to compensate the member or other beneficiary if a specified uncertain future health event (the insured event) adversely affects the member or other beneficiary are classified as medical insurance contracts. The contracts issued compensate the Scheme's members for healthcare expenses incurred.

1.6 Risk contribution income

Contributions on member insurance contracts are accounted for monthly when their collection in terms of the insurance contract is reasonably certain. Risk contributions represent gross contributions after deduction of PMSA contributions. The earned portion of risk contributions received is recognised as revenue. Risk contributions are earned from the date of attachment of risk, over the indemnity period on a straight-line basis. Risk contributions are shown before the deduction of broker fees and other similar costs.

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NOTES TO THE FINANCIAL STATEMENTS (continued)

Significant accounting policies (continued)

Reimbursements from the Road Accident Fund (the RAF) 1.7

The Scheme grants assistance to its members in defraying expenditure incurred in connection with the rendering of any relevant health service. Such expenditure may be in connection with a claim that is also made to the RAF, administered in terms of the Road Accident Fund Act No. 56 of 1996. If the members are reimbursed by the RAF, they are contractually obliged to cede that payment to the Scheme to the extent that they have already been compensated.

A reimbursement from the RAF is a possible asset that arises from claims submitted to the RAF and whose existence will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Scheme. The contingent assets are assessed continually to ensure that developments are appropriately reflected in the financial statements. If it has become virtually certain that an inflow of economic benefits will arise, the contingent asset and the related income are recognised in the financial statements in the period in which the virtual certainty occurs.

Relevant healthcare expenditure 1.8

Relevant healthcare expenditure consists of net risk claims incurred, net income or expense from risk transfer arrangements and accredited managed care services as per Circular 56 of 2015.

Risk claims incurred 1.9

Risk claims incurred comprise the total estimated cost of all claims arising (excluding claims paid out of PMSA) from healthcare events that have occurred in the year and for which the Scheme is responsible, whether or not reported by the end of the year.

Net risk claims incurred are risk claims paid and reported adjusted by the outstanding risk claims provision at the beginning and end of the accounting period (excluding claims paid out of PMSA and Wallet). Net risk claims incurred include recoveries from third parties such as the RAF. Circular 56 of 2015 issued by the Council for Medical Schemes on 9 September 2015 concluded that all accredited managed care services are included as part of relevant healthcare expenditure as they directly impact on the delivery of cost-effective and appropriate healthcare management services to beneficiaries of medical schemes.

Risk transfer arrangement 1.10

A risk transfer arrangement is a contractual agreement whereby a third party undertakes to indemnify the Scheme against all or part of the loss that the Scheme may incur because of carrying on the business of a medical scheme.

Risk transfer premiums/fees are recognised as an expense over the indemnity period on a straight-line basis. If applicable, a portion of risk transfer premiums/fees are treated as prepayments.

Risk transfer benefits are presented in the statement of comprehensive income and statement of financial position on a gross basis.

Only contracts that give rise to a significant transfer of insurance risk are accounted for as re-insurance contracts. Amounts recoverable under such contracts are recognised in the same year as the related claim.

Claims recoveries relating to risk transfer arrangement is calculated on the basis as defined in Note 10.

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NOTES TO THE FINANCIAL STATEMENTS (continued)

Significant accounting policies (continued)

1.10 Risk transfer arrangement (continued)

Assets relating to a risk transfer arrangement include balances due under the risk transfer arrangement for outstanding risk claims provisions and risk claims reported not yet paid. Amounts recoverable under a risk transfer arrangement is estimated in a manner consistent with the risk claims provision, risk claims reported not yet paid and settled risk claims associated with the risk transfer arrangement.

Managed care: management services

These expenses represent the amounts paid or payable to non-accredited third party administrators, related parties and other third parties for managing the utilisation, costs and quality of healthcare services to the Scheme. These fees are expensed as incurred and are reported in Note 9 of the administration expenditure as defined in Circular 56 of 2015.

Liabilities and related assets under liability adequacy test

At the reporting date liability adequacy tests are performed to ensure the adequacy of the member insurance contract liabilities. The liability for insurance contracts is tested for adequacy by discounting current estimates of all future contractual cash flows and comparing this amount to the carrying value of the liability net of any related assets. Where a shortfall is identified, an additional provision is made and the Scheme recognises the deficiency in profit or loss for the year.

1.13 Investment income

Investment income comprises dividends, interest on cash and cash equivalents, interest on fixed interest securities and realised gains or losses on available-for-sale investments.

Dividend income from investments is recognised when the right to receive payment is established.

Interest income is recognised on the effective interest method, taking account of the principal amount outstanding and the effective rate over the period to maturity, when it is determined that such income will accrue to the Scheme.

Realised gains or losses on disposal of available-for-sale investments are recognised in profit or loss as investment income.

1.14 Interest paid on PMSA

The interest paid on PMSA is recognised in profit or loss according to the effective interest method, net of related costs.

1.15 Impairment losses

Financial assets

The carrying amounts of the Scheme's assets are reviewed at each reporting date to determine whether there is any indication of impairment. A financial asset is considered to be impaired if objective evidence indicates that one or more events have had a negative effect on the estimated future cash flows of the asset. If any such indication exists, the asset's recoverable amount is estimated.

The Scheme first assesses whether objective evidence of impairment exists for financial assets that are individually significant, such as service provider debtors. In the case of assets which are not individually significant, such as contribution debtors, financial assets are grouped based on similar credit characteristics, such as asset type and past-due status. These characteristics are used in the estimation of future recoverable cash flows.

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NOTES TO THE FINANCIAL STATEMENTS (continued)

Significant accounting policies (continued)

Impairment losses (continued) 1.15

Financial assets (continued)

An impairment loss in respect of an available-for-sale investment is calculated by reference to its fair value. When a decline in the fair value of an available-for-sale investment has been recognised in other comprehensive income and accumulated in the available-for-sale revaluation reserve and there is objective evidence that the asset is impaired, the cumulative loss that had been accumulated in the available-for-sale revaluation reserve is reclassified to profit or loss even though the financial asset has not been derecognised. The amount of the cumulative loss that is reclassified to profit or loss is the difference between the acquisition cost and current fair value, less any impairment loss on that investment previously recognised in profit or loss. Changes in cumulative impairment losses attributable to application of the effective interest method are reflected as a component of interest income.

An impairment loss in respect of a financial asset measured at amortised cost is calculated as the difference between its carrying amount and the present value of the estimated future cash flows discounted at the asset's original effective interest rate. Losses are recognised in profit or loss and reflected in an impairment account against loans and receivables. Interest on the impaired asset continues to be recognised.

Reversals of impairments

Impairment losses in respect of financial assets are reversed if the subsequent decrease in an impairment loss can be related objectively to an event occurring after an impairment loss was recognised or because of a change in the estimates used to determine the recoverable amount.

An impairment loss in respect of an investment in an equity instrument classified as available-for-sale is not reversed through profit or loss. The impairment loss is reversed, with the amount of the reversal recognised in other comprehensive income. If the fair value of a debt instrument classified as available-for-sale increases and the increase can be objectively related to an event occurring after an impairment loss was recognised in profit or loss, the impairment loss is reversed, with the amount of the reversal recognised in profit or loss.

An impairment reversal in respect of a receivable carried at amortised cost is recognised in profit or loss.

Allocation of income and expenditure to benefit options 1.16

The following items of income and expenditure are directly incurred by the Scheme's benefit options:

- Risk contribution income;
- Risk claims incurred;
- Risk transfer arrangement fees;
- Managed healthcare: management services;
- Administration fees:
- Broker fees; and
- Impairment and recoveries on receivables.

The remaining items are apportioned based on the number of members on each option:

- Other administration expenditure;
- Investment income;
- Sundry income; and
- Asset management fees.

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NOTES TO THE FINANCIAL STATEMENTS (continued)

| | | 2022 | 2021 |
|---|--|-------------|-----------|
| 2 | Available-for-sale investments | R'000 | R'000 |
| | Acquisition cost | 1 281 584 | 1 341 796 |
| | Net unrealised gains on revaluation | 72 298 | 31 279 |
| | Fair value at the beginning of the year | 1 353 882 | 1 373 075 |
| | Additions to investments | 1 202 052 | 667 317 |
| | Investment management fees | (8 471) | (9 317) |
| | Disposal at fair value at date of sale | (1 252 636) | (842 380 |
| | Net unrealised gains for the year | 39 385 | 165 187 |
| | Fair value at the end of the year | 1 334 212 | 1 353 882 |
| | The investments included above represent investments in: | | |
| | Unlisted debentures | 14 718 | 12 980 |
| | Listed equities | 657 144 | 712 320 |
| | Listed fixed interest bonds | 598 228 | 550 917 |
| | Listed investment property funds | 64 122 | 77 665 |
| | | 1 334 212 | 1 353 882 |
| | | | |

The fair values of the publicly traded financial instruments are based on listed closing prices as at the reporting date. A register of investments is available for inspection at the registered office of the Scheme. Information regarding the exposure to credit and market risks, and fair value measurement, is included in Note 21.

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NOTES TO THE FINANCIAL STATEMENTS (continued)

| | Supplies a service of | 2022 | 2021 |
|---|--------------------------------------|----------|----------|
| 3 | Trade and other receivables | R'000 | R'000 |
| | Insurance receivables | | |
| | Contributions receivable | 204 554 | 210 071 |
| | Members co-payments receivable | 16 876 | 21 560 |
| | Provider debts receivable | 2 158 | 2 130 |
| | Financial receivables | | |
| | Advances on PMSA (Note 6) | 2 110 | 3 985 |
| | Loans and receivables | | |
| | Aid for Aids | 1 | 12 |
| | Sundry debtor | 1 | 645 |
| | Investment income receivable | 693 | 575 |
| | Loans to members (other) | 8 | 16 |
| | Loans to members (MediVault) | 123 225 | 128 460 |
| | | 349 626 | 367 454 |
| | Impairment movement | | |
| | Less: Impairment losses | (39 328) | (46 380) |
| | Balance at the beginning of the year | (46 380) | (49 413) |
| | Amounts utilised during the year | 24 730 | 5 840 |
| | Net movement in impairment (Note 12) | (17 678) | (2 807) |
| | Balance at the end of the year | 310 298 | 321 074 |

The carrying amounts of financial receivables approximate their fair values due to the short-term maturities of these assets. The estimated future cash flow receipts have not been discounted as the effect would be immaterial.

Loans to Members - MediVault (Debtor) transferred to Wallet (Creditor)

The FlexiFed options give members access to an interest-free loan facility called the MediVault. The amount allocated can be used to pay for day-to-day medical expenses. This amount is based on the member's selected option and family composition. These funds are not pro-rated based on the member's join date and can be accessed at any time during the year. To access these funds, the member is required to accept the terms and conditions before transferring an amount to their Wallet. The transfer can be in full upfront, or in part as needed. The member only has to pay back the money transferred from the MediVault to the Wallet. The member has an interest free cover for the funds transferred to their Wallet. Day-to-day benefit claims are first funded from available savings, and thereafter if activated, the member's Wallet account.

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NOTES TO THE FINANCIAL STATEMENTS (continued)

| 4 | Cash and cash equivalents | 2022 R'000 | 2021 R'000 |
|---|---|-----------------------------|-----------------------------|
| | Call accounts Current accounts Money market investments | 60 027 22 675 235 085 | 49 191 72 879 331 735 |
| | Balance at the end of the year | 317 787 | 453 805 |

The weighted average effective interest rate on cash and cash equivalents was 5.3% (2021: 3.7%). Call accounts have an average maturity of one day (2021: one day). The return on money market investments is benchmarked against the STeFi. Refer to Note 21 for performance comparison.

The fair values of cash and cash equivalents approximate the carrying amount as these are short-term in nature.

| | | 2022 | 2021 |
|---|--|-----------|-----------|
| 5 | Outstanding risk claims provision | R'000 | R'000 |
| | Not covered by risk transfer arrangements Provision for outstanding risk claims - Incurred but not reported (IBNR) | 195 116 | 255 677 |
| | Analysis of movement in outstanding risk claims | | |
| | Balance at beginning of the year | 255 677 | 245 093 |
| | Payments in respect of the previous year | (208 770) | (227 546) |
| | Over provision in the previous year (Note 9) | 46 907 | 17 547 |
| | Adjustment for the current year (Note 9) | 148 209 | 238 130 |
| | Balance at the end of the year | 195 116 | 255 677 |
| | Analysis of outstanding risk claims provision | | |
| | Estimated gross claims | 201 486 | 264 059 |
| | Less: Estimated recoveries from PMSA | (6 370) | (8 382) |
| | Balance at the end of the year | 195 116 | 255 677 |

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NOTES TO THE FINANCIAL STATEMENTS (continued)

Outstanding risk claims provision (continued)

Process used to determine the assumptions

The provision is calculated as expected ultimate claims less the actual claims paid and accrued as at the year-end. For year-end purposes, the expected ultimate claims are estimated by considering the actual risk claims paid as at 29 February 2023 in respect of the 2022 financial year, and extrapolating these paid claims to 30 April 2023 (four months after the end of the financial year, corresponding to the maximum period of time, of four months, during which claims have to be notified to the Scheme as per the Scheme's rules). The percentage of the estimated total risk claims in respect of the 2022 financial year paid by 17 March 2023 was 80.83% (2021: 28 March 2022: 72.31%).

The cost of outstanding risk claims is estimated using a range of statistical methods. Such methods extrapolate the trends of paid and incurred claims, average cost per risk claims and ultimate risk claim numbers for each benefit year based upon observed trends of earlier years and expected risk claims ratios. Run-off triangles are used in situations where it takes time after the treatment date until the full extent of the risk claims to be paid is known. It is assumed that payments will be made in a similar pattern for each service month.

The actual method or blend of methods used varies by benefit year considered, categories of risk claims and observed historical risk claims trends. To the extent that these methods use historical risk claims trends information they assume that the historical risk claims trends pattern will occur again in the future. There are reasons why this may not be the case which, insofar as they can be identified, have been allowed for by modifying the methods. Such reasons include:

- changes in processes that affect the pattern/recording of risk claims paid and incurred;
- economic, legal, political and social trends (resulting in different than expected levels of inflation and/or minimum medical benefits to be provided);
- changes in composition of membership and their dependants' profiles; and
- random fluctuations, including the impact of large losses.

Assumptions

The assumptions that have the greatest effect on the measurement of the outstanding risk claims provision are the previous years' experience in claims processing patterns and the average risk claims paid in the run-off period each year based on historical trends. These are used for assessing the outstanding risk claims provision.

Covid-19 development

COVID-19 continues as the background music to all our daily activities and lives. We have learned to co-exist with disease as it slowly moves from pandemic to endemic. The end of 2022 saw the emergence of the new, highly transmissible XBB.1.5 "Kraken" variant in South Africa, and epidemiologists continue to monitor its spread. The DoH announced plans to ramp up its vaccination drive to ensure that citizens remain up to date with their COVID-19 immune protection. The scheme awaits the announcement of the reduction in age (to all over 18s) being eligible for another booster vaccination. The scheme will fund these vaccines and support the DoH strategy in combating this disease. Prevention remains key.

The impact of the acute phase of the COVID-19 pandemic will be felt for years to come. The scheme is seeing an increase in the number of associated medical problems that have been precipitated or exacerbated by the COVID-19 pandemic. We have families who have lost loved ones and were unable to give them a proper funeral or grieve adequately, people have lost jobs and livelihoods, children missed crucial learning and fundamental relationship building time, and the effects are being borne out in a scourge of mental health issues, learning delays and complicated family dynamic issues, all which put strain on limited medical resources.

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NOTES TO THE FINANCIAL STATEMENTS (continued)

Outstanding risk claims provision (continued)

Covid-19 development (continued)

In addition to the above, the impact of missed/delayed screening and preventative care measures such as vaccination is evident in the current measles outbreak as well as the increase in the presentation of advanced disease.

Members impacted by long-COVID-19 do have PMB support, but symptoms and support therapy vary widely with no consensus on funding guidance to date. Globally, evidence and studies are underway, and the scheme continues to monitor updates in this arena. The Scheme strategy in dealing with the COVID-19 pandemic will continue to be guided by lessons learnt from previous waves and international experience. South Africa (and the Scheme) are better prepared for any new waves of COVID-19 or new pandemics, with mandates and operational SOPS readily available for rapid implementation. The Scheme is on alert for any further emerging risks of this pandemic and will constantly review and align its internal processes and procedures to ensure that our members are educated and supported to receive the care they need.

Changes in assumptions and sensitivities to changes in key variables

The Scheme believes that the liability for risk claims reported in the statement of financial position is adequate. However, it recognises that the process of estimation is based upon certain variables which could differ when the risk claims arise.

Where variables are immaterial, no impact has been assessed for insignificant changes to these variables. Particular variables may not be considered material at present. However, should the materiality level of an individual variable change, assessment of changes of that variable may be required in the future.

The table below outlines the sensitivity of the provision for outstanding risk claims to movement in the significant key variables and assumptions.

| | Increase in variable % | Change in Hability 2022 R'000 | Change in liability 2021 R'000 |
|---------------------------------|------------------------------|--|---|
| Risk claims processing patterns | 10 | 19 512 | 25 568 |

Effect on accumulated funds ratio and accumulated funds:

| Accumulated funds ratio | - % | % |
|---|-----------|-----------|
| Accumulated funds ratio as at 31 December | 43.39 | 42.76 |
| Movement due to 10% increase in claims processing pattern | 0.57 | 0.70 |
| Accumulated funds | R'000 | R'000 |
| Accumulated funds as at 31 December | 1 491 267 | 1 551 119 |
| Movement due to 10% increase in claims processing pattern | 19 512 | 25 568 |

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NOTES TO THE FINANCIAL STATEMENTS (continued)

5 Outstanding risk claims provision (continued)

Liability adequacy test

The test is required to ensure that the measurement of the Scheme's insurance liabilities considers all contractual cash flows, using current estimates.

The Scheme has no deferred acquisition costs or related intangible assets. In determining the insurance liability, the Scheme has determined, using current estimates, contractual cash flows arising from claims with a service date prior to year-end (reporting date) that will only be presented for payment after date of signature. The considerations for this calculation have been considered under this provision. There are no embedded options or guarantees in the Scheme. The Scheme has also not entered into reinsurance contracts. Having regard for the above, no shortfall has been identified when considering the measurement of the Scheme's insurance liabilities.



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NOTES TO THE FINANCIAL STATEMENTS (continued)

Personal medical savings accounts (PMSA)

| PMSA liability | 2022 | 2021 |
|--|-----------|-----------|
| | R1000 | R'000 |
| Balance of PMSA liability at the beginning of the year | 139 179 | 167 399 |
| Advances on PMSA | (3 985) | (4 170) |
| Net balance on PMSA liability at the beginning of the year | 135 194 | 163 229 |
| PMSA contributions received (Note 8) | 80 364 | 85 888 |
| Interest on PMSA | 3 882 | 4 772 |
| Net transfer from other schemes in terms of Regulation 10(4) | 2 141 | 2 170 |
| Claims paid on behalf of members (Note 9) | (100 178) | (109 587) |
| Refunds and journal offsets on death or resignation in terms of Regulation 10(4) | (544) | (5 420) |
| Prescribed credit reversal/(write back) of unclaimed savings (Note 14) | 355 | (5 673) |
| Prior year advances recovered during the year | (3 985) | (4 170) |
| Advances on PMSA (Note 3) | 2 110 | 3 985 |
| Balance at the end of the year | 119 339 | 135 194 |
| Balance of PMSA liability: | | |
| - for active members | 91 361 | 111 217 |
| - due to ex-members | 27 978 | 23 977 |
| Balance at the end of the year | 119 339 | 135 194 |
| | | |

The PMSA liability contains a demand feature in terms of Regulation 10(4) of the Act that any credit balance on a member's PMSA must be refunded to the member when the member's membership is terminated, only if the member does not belong to another medical scheme with a PMSA benefit option, in which case the funds are paid over to the savings benefit option of that scheme.

The carrying amount of the members' PMSA trust liability approximates its fair value as it is of a short-term nature.

Interest is paid on the PMSA monthly. The fixed interest rate for 2022 was 4% (2021: 4%). No interest is charged on advances for PMSA.

There were no prescribed unclaimed credit balances written back in 2022 (2021: R5.7m).

It is estimated that the claims to be paid out of the members' PMSA in respect of claims incurred in 2022 but not refunded by 31 December 2022 amounted to R6.4m (2021: R8.1m). Advance PMSA liability claims are funded by the Scheme and are included in trade and other receivables.

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NOTES TO THE FINANCIAL STATEMENTS (continued)

| | | 2022 | 2021 |
|---|--|---------|---------|
| 7 | Trade and other payables | R'000 | R'000 |
| | Insurance liabilities | | |
| | Reported risk claims not yet paid | 37 876 | 31 232 |
| | Risk contributions received in advance | 6 071 | 6 828 |
| | Total arising from insurance liabilities | 43 947 | 38 060 |
| | Financial liabilities | | |
| | Accrual for investment management fee | 34 | 51 |
| | Unknown deposits | 518 | 420 |
| | Amounts owing to administrator | 1 919 | 969 |
| | Other payables and accrued expenses | 460 | 4 971 |
| | Member loan creditor (Wallet) | 63 174 | 70 002 |
| | Total arising from financial liabilities | 66 105 | 76 413 |
| | Balance at the end of the year | 110 052 | 114 473 |
| | | | |

The carrying amounts of financial liabilities approximate their fair value due to the short-term maturities of these liabilities.

| Reported risk claims not yet paid: Balance at the beginning of the year Movement during the year | 31 232 6 644 | 34 142 (2 910) |
|--|-----------------|-------------------|
| Balance at the end of the year | 37 876 | 31 232 |

Reported risk claims not yet paid constitute risk claims that have been received and processed for payment. These risk claims have been accounted for in the relevant healthcare expenditure for the current financial period. Payment of these risk claims will only occur in subsequent periods.

The Scheme's exposure to liquidity risk related to trade and other payables is disclosed in Note 21.

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NOTES TO THE FINANCIAL STATEMENTS (continued)

| | | 2022 | 2021 |
|---|--|-----------|-----------|
| 8 | Risk contribution income | R'000 | R'000 |
| | Gross contributions | 3 437 229 | 3 627 815 |
| | Less: PMSA contributions received (Note 6) | (80 364) | (85 888) |
| | Risk contribution income | 3 356 865 | 3 541 927 |

The PMSA contributions are received by the Scheme in terms of Regulation 10(1) of the Act and the Scheme's rules.

| | | 2022 | 2021 |
|---|---|-----------|-----------|
| 9 | Risk claims incurred | R'000 | R'000 |
| | Current year claims | 2 972 734 | 3 196 790 |
| | Claims not covered by risk transfer arrangement | 2 971 649 | 3 195 508 |
| | Claims covered by risk transfer arrangement | 1 085 | 1 282 |
| | Outstanding risk claims provision | 195 116 | 255 677 |
| | Over provision in the previous year (Note 5) | 46 907 | 17 547 |
| | Adjustment for the current year (Note 5) | 148 209 | 238 130 |
| | Managed healthcare: accredited management services | 93 555 | 94 819 |
| | Claims paid from PMSA on behalf of members (Note 6) | (100 178) | (109 587) |
| | Risk claims incurred | 3 161 227 | 3 437 699 |
| | Managed healthcare: accredited management services | | |
| | Hospital benefit management | 38 966 | 40 583 |
| | Pharmaceutical benefit management | 15 591 | 16 233 |
| | Healthcare professional risk management (networks) | 10 578 | 11 048 |
| | Disease management | 15 308 | 15 344 |
| | Managed care programme | 80 443 | 83 208 |
| | Managed healthcare programme: Aid for Aids Management (Pty) Ltd | 10 111 | 10 540 |
| | Managed healthcare programme: Palliative Care program | 2 617 | 494 |
| | Managed healthcare programme: Case Management - GCMS | 384 | 577 |
| | | 93 555 | 94 819 |
| | | | |

The managed healthcare fee is charged as a composite fee based on an estimated allocation by the managed healthcare organisation and the above allocation is based on that organisation's estimated cost of the services provided.







NOTES TO THE FINANCIAL STATEMENTS (continued)

| | AND ALL OF THE CASE OF THE CAS | 2022 | 2021 |
|----|--|-------|-------|
| 10 | Net income on risk transfer arrangement | R'000 | R'000 |
| | Iso Leso Optics Ltd (Iso Leso) | | |
| | Risk transfer arrangement premiums paid | (767) | (838) |
| | Recovery from risk transfer arrangement | 1 085 | 1 282 |
| | | 318 | 444 |

The Scheme has a capitation agreement with Iso Leso. Its primary objective is to manage eye care so that medical scheme benefits are well designed and sufficient to meet the clinical needs of the patient. Iso Leso provides comprehensive eye examinations screening for glaucoma and single vision and bifocal spectacles for MyFed beneficiaries.

These costs are estimates only and are calculated as follows:

- Iso Leso provides the Scheme with a report reflecting underlying claims information relating to optometry services covered by the risk transfer arrangement.
- Iso Leso provides the average number of visits per annum to an optometrist. The Scheme has applied the Scheme tariff to these to determine the total cost.
- The contract is renewable bi-annually and the capitation fee is based on the number of enrolled beneficiaries in the MyFed option.







NOTES TO THE FINANCIAL STATEMENTS (continued)

| | | 2022 | 2021 |
|----|--|---------|---------|
| 11 | Administration expenditure | R1000 | R'000 |
| | Administration fees | 262 165 | 273 003 |
| | Advertising | 61 845 | 56 712 |
| | Audit Committee costs (Note 11.1) | 215 | 179 |
| | Audit fees | 1 291 | 1 223 |
| | – in respect of the current year | 822 | 786 |
| | – in respect of the previous year | 469 | 437 |
| | Bank charges | 1 607 | 1 659 |
| | Board of Healthcare Funders: Practice Code Numbering System (PCNS) | 172 | 179 |
| | Conference fees | 98 | 105 |
| | Consulting fees | 2 673 | 2 543 |
| | Debt collection fee | 123 | 111 |
| | Fidelity guarantee premium | 334 | 334 |
| | Insurance Fraud Management | 3 734 | 3 176 |
| | Health Funders Association | 286 | 286 |
| | Legal fees | 96 | 230 |
| | Maternity Programme | 945 | 2 173 |
| | Meeting expenses | 36 | 22 |
| | Metrofile | 8 | 9 |
| | Principal Officer's fees | 3 675 | 3 146 |
| | Principal Officer's remuneration | 3 334 | 3 102 |
| | Principal Officer's expenses | 341 | 44 |
| | Printing and photocopying | 372 | 827 |
| | RAF recovery fees | 3 391 | 3 583 |
| | Registrar's levies | 3 063 | 3 332 |
| | Salaries and reimbursements | 615 | 1 285 |
| | Staff training | * | 15 |
| | Total Board Members' remuneration | 4 503 | 4 358 |
| | - fees for holding of office (Note 11.1) | 4 323 | 4 286 |
| | - travel and accommodation (Note 11.1) | 180 | 72 |
| | Balance at the end of the year | 351 247 | 358 490 |
| | | | |

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NOTES TO THE FINANCIAL STATEMENTS (continued)

| | 2022 | 2021 |
|-----------------------------------|----------------|-------|
| 11 Administration expenditure (co | ntinued) R'000 | R'000 |

Amounts paid to the accredited administrator

The following is a detailed breakdown of administration and benefit management services provided by the accredited administrator.

Administration fee

Accredited Services

| Broker remuneration management | 1 609 | 1 676 |
|--|---------|---------|
| Claims processing and payment | 36 709 | 38 229 |
| Contribution management | 23 561 | 24 538 |
| Customer service | 110 429 | 114 987 |
| Financial administration management | 14 861 | 15 473 |
| Information management and data control | 11 735 | 12,228 |
| Membership record management | 23 569 | 24,546 |
| Other Services | | |
| Broker service | 1 654 | 1 718 |
| Distribution service | 14 454 | 15 046 |
| Governance and compliance | 5 845 | 6 089 |
| Healthcare professional management service | 6 026 | 6 278 |
| Marketing service | 11 713 | 12 195 |
| Balance at the end of the year | 262 165 | 273 003 |

The Council, Circular 77 Of 2019, requires all schemes to report "accredited" administration service fees per service categories with effect from 1 January 2021.

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NOTES TO THE FINANCIAL STATEMENTS (continued)

11.1 Administration expenditure (continued)

| Remuneration and expenses of the Board Members and Audit Committee | Fees for holding office R'000 | Travel and Accomo- dation R'000 | Audit Committee meeting fees R'000 | Total fees and Expenses R'000 | Fees for holding office | Travel and Accomo- dation R'000 | Audit Committee meeting fees R'000 | Total fees and Expenses R'000 |
|---|--|--|---|-------------------------------------|-------------------------|--|------------------------------------|--|
| | | 2022 | | | 2021 | | | |
| J Cloete | 432 | | | 432 | 408 | 14 | 8, | 408 |
| M Duly | | - | - | 1853 | 3 | | 57. | 3_ |
| G Eloff | 432 | 52 | | 484 | 408 | 8 | 5.65 | 416 |
| A Gahagan-Thomson | 432 | - | - | 432 | 209 | = = | 2,63 | 209 |
| M Govender | 867 | _ | - 2 | 867 | 820 | j = | - | 820 |
| Dr A Goneos-Malka | 432 | 83, | 往 | 432 | 209 | - | - | 209 |
| K Elliott | 432 | 12 | - 3 | 444 | 408 | 6 | _ | 414 |
| Dr M Mojapelo-Mokotedi | 432 | 12 | - 13 | 444 | 408 | 3 6 | (F | 414 |
| C Norton | 432 | 32 | | 464 | 408 | 3 7 | 243 | 415 |
| N Parker | 432 | 72 | _ | 504 | 408 | 3 17 | 16 | 425 |
| N Byrne | | - | 1.3 | - | \$ | 1 | | 1 |
| A Fourie | | 9 | - | ** | 199 | 1 | E | 200 |
| P Hemus | - | - | - 24 | - | 199 | 26 | | 225 |
| J Viljoen | 15 | - | Ĭ, | ¥. | 19 | 9 | | 199 |
| Board Member Costs | 4 323 | 180 | | 4 503 | 4 28 | 5 72 | - | 4 358 |
| Independent: K Aron | - | - 3 | 38 | 38 | | - | 23 | 23 |
| Independent: P Brink | - | 32 | 75 | 75 | | 3: | 72 | 72 |
| Independent: H Kajie |))) | - 33 | 51 | 51 | | - | 36 | 36 |
| Independent: B Phillips | 34 | S2 | 51 | 51 | | +: | 48 | 48 |
| Audit Committee Costs | = | (2) | 215 | 215 | | <u>-</u> | 179 | 179 |
| Total | 4 323 | 180 | 215 | 4 718 | 4 28 | 5 72 | 179 | 4 537 |

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NOTES TO THE FINANCIAL STATEMENTS (continued)

| | | 2022 | 2021 |
|---|--|----------|---------|
| 2 | Net impairment loss on healthcare receivables | R'000 | R 000 |
| | Trade and other receivables | | |
| | Contributions not recoverable | (12 769) | (627) |
| | (Increase)/decrease in impairment | (429) | 1 395 |
| | - Impairment recognised directly in profit or loss | (12 340) | (2 022) |
| | Members' and service providers' portions not recoverable | (7 503) | (5 998) |
| | - Decrease/(increase) Increase in impairment | 4 660 | (2 189) |
| | - Impairment recognised directly in profit or loss | (12 163) | (3 809) |
| | PMSA advances not recoverable | 970 | 2 504 |
| | - Decrease in impairment | 1 059 | 2 504 |
| | - Impairment recognised directly in profit or loss | (89) | |
| | Loans to members (MediVault) not recoverable | 1 624 | 1 314 |
| | - Decrease in impairment | 1 624 | 1 314 |
| | Net movement in impairment (Note 3) | (17 678) | (2 807) |
| | Previous impairment losses recovered | 554 | 1 432 |
| | Balance as at the end of the year | (17 124) | (1 375) |

| | | 2022 | 2021 |
|----|---|-----------|-----------|
| 13 | Investment income | R'000 | R 000 |
| | Net fair value realised on disposal | 65 160 | 124 168 |
| | Realised gains from available-for-sale investments | 183 991 | 290 028 |
| | Realised losses from available-for-sale investments | (118 831) | (165 860) |
| | Dividends received | 41 322 | 25 765 |
| | Interest received | 68 122 | 70 255 |
| | Interest received on investments | 57 972 | 62 167 |
| | Interest income from cash and cash equivalents | 10 150 | 8 088 |
| | Balance at the end of the year | 174 604 | 220 188 |

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| 14 | Sundry income | 2022 R'000 | 2021 R'000 |
|----|---|---------------|---------------|
| | Prescribed credit (reversal)/write back of unclaimed savings (Note 6) | (355) | 5 673 |
| | Fraud recoveries | 7 910 | 2 705 |
| | Administration penalty | 4 000 | 1 012 |
| | Balance at the end of the year | 11 555 | 9 390 |
| | | 2022 | 2021 |
| 15 | Asset management fees | R'000 | R'000 |
| | Investment management fees | 8 471 | 9 317 |
| | Investment expenses | 639 | 512 |
| | Cash management fees | 703 | 729 |
| | Balance at the end of the year | 9 813 | 10 558 |

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NOTES TO THE FINANCIAL STATEMENTS (continued)

Operations per benefit option

Benefit design of the Scheme

The Scheme provides three product ranges which include a low cost option, MyFed. The product ranges cater for market segments at different life stages from comprehensive options, MaxiFed (Maxima Plus and Maxima Exec for conservative and less healthy members to cheaper options, FlexiFed (11 options), for young/healthy members, young couples and families. The more comprehensive options have higher benefit limits, lower co-payments and better day-to-day benefits. The ELECT and GRID options are efficiency discount options (EDO), which contain the same level of benefits as the main options at a discounted contribution rate. For these options medical services should be obtained from the Scheme Networks.

MaxiFED Options

The MaxiFED options generally provide more comprehensive in-hospital benefits than the FlexiFED options, with virtually no deductibles and more generous limits on certain procedures. The MaxiFED options also cover more chronic diseases than the FlexiFED options.

Maxima PLUS provides for the richest benefits in this range. This option has a medical savings account (savings), as well as a safety net (threshold) benefit. It also provides for day-to-day benefits from OHEB (out-of-hospital expense benefit) risk pool after members have used up their savings.

FlexiFED options

All the options in the FlexiFED options have co-payments on a number of in-hospital procedures. In-hospital limits differ by option, with the limits reducing across the options. These plans offer access to funding for day-to-day benefits via the innovative MediVault and Wallet system. This system allows members to select the ideal level of day-to-day benefits that best fits their needs and budget. This is superior to conventional savings plans where members are forced to accept the level of savings that is predetermined on the plan of their choice (e.g. 15% Medical Savings Account (MSA) or 25% MSA). The amount of funds that is available for day-to-day funds via the MediVault varies across each FlexiFED plan. All FlexiFED plans offer a threshold benefit which pays for unlimited (nominated) network GP consults as well as a basic/preventative dental benefit on FlexiFED1, 2 & 3. FlexiFED4 offers a comprehensive, unlimited threshold benefit which covers several out-of-hospital benefit categories such as GP and specialist consultations, pathology and radiology, optical and dental, etc. The same also applies to the MediVault benefits. Chronic medicine is limited to Chronic Disease List (CDL) only for FlexiFED1 and FlexiFED2 (including EDOs). These options provide for a small medical savings account and a MediVault account that can be activated by the member. The ELECT and GRID options have hospital networks.

MyFed

The MyFed option is structured differently from the options in the MaxiFED and FlexiFED options. It does not provide for any OHEB, savings or threshold benefits. Rather, day-to-day benefits are specified with individual limits on benefits. All day-to-day benefits, except dental benefits, can only be accessed after referral by a contracted General Practitioner (GP). The GP is used as the gatekeeper and coordinator of all care, except for dental benefits. All in-hospital limits are also significantly lower than on the MaxiFED or FlexiFED options and the option has a hospital network.

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NOTES TO THE FINANCIAL STATEMENTS (continued)

| | FlexiFed 1 | (F | lexiFed 2 | | | Subtota |
|---|----------------------|--------------------|----------------------|----------------------|--------------------|-----------------------------|
| Operations per benefit option (continued) 2022 | R'000 | Elect R'000 | R'000 | Grid R'000 | Elect R'000 | carried forward R'000 |
| Net risk contribution income Relevant healthcare expenditure | 608 222 (507 565) | 91 338 (58 329) | 222 920 (224 097) | 193 870 (188 176) | 16 449 (11 141) | 1 132 799 (989 308 |
| Net claims incurred | (507 565) | (58 329) | (224 097) | (188 176) | (11 141) | (989 308 |
| Risk claims incurred | (498 438) | (57 045) | (221 134) | (185 874) | (10 905) | (973 396 |
| Claims paid from PMSA on behalf of the member | (9 506) | (1 349) | (3 048) | (2 388) | (244) | - |
| Third party claims recoveries | 379 | 65 | 85 | 86 | 8 | (16 535 623 |
| Net income on risk transfer arrangements | _ | - | | | | |
| Risk transfer arrangement fees/premiums paid | | - | (*/ | | - | |
| Recoveries from risk transfer arrangements | - 12 | 5 | 330 | (8) | - | |
| Gross healthcare result | 100 657 | 33 009 | (1 177) | 5 694 | 5 308 | 143 49 |
| Broker service fees | (17 469) | (2 861) | (5 069) | (4 826) | (421) | (30 64) |
| Administration expenses | (100 634) | (20 631) | (25 079) | (23 632) | (2 332) | (172 308 |
| Net impairment (losses)/gains on healthcare receivables | (7 662) | (488) | (1 817) | (768) | (79) | (10 814 |
| Net healthcare result | (25 108) | 9 029 | (33 142) | (23 532) | 2 476 | (70 277 |
| Other income | 52 019 | 10 664 | 12 952 | 12 205 | 1 206 | 89 046 |
| Fraud Recovery | 2 208 | 455 | 550 | 519 | 51 | 3 783 |
| Investment income: Medical Scheme | 48 708 | 9 981 | 12 142 | 11 434 | 1 129 | 83 394 |
| Administration penalty | 1 117 | 228 | 277 | 262 | 26 | 1 910 |
| Prescribed credit reversal of unclaimed savings | (14) | 13 | (17) | (10) | 656 | (41 |
| Other expenditure | (2 936) | (588) | (771) | (687) | (68) | (5 050 |
| Asset management fees | (2 738) | (562) | (682) | (643) | (63) | |
| Interest on PMSA | (198) | (26) | (89) | (44) | (5) | (4 688 (362 |
| Net surplus/(deficit) for the year | 23 975 | 19 105 | (20 961) | (12 014) | 3 614 | 13 719 |
| Number of members per option | 17 563 | 3 691 | 4 390 | 4 161 | 410 | 30 215 |



NOTES TO THE FINANCIAL STATEMENTS (continued)

| Operations per benefit option (continued) 2022 | Subtotal brought forward R'000 | FlexiFed 3 R'000 | Grid R'000 | Elect R'000 | FlexiFed 4 R'000 | Grid R'000 | Elect R'000 | Maxima Plus R'000 | Maxima Exec R'000 | Subtotal carried forward R'000 |
|---|---|----------------------|----------------------|--------------------|----------------------|---------------------|--------------------|-------------------------|-------------------------|---|
| Net risk contribution income Relevant healthcare expenditure | 1 132 799 (989 308) | 563 283 (529 042) | 124 113 (141 209) | 20 124 (13 535) | 855 450 (794 200) | 99 247 (104 571) | 30 229 (21 823) | 146 682 (133 923) | 306 549 (310 406) | 3 278 476 (3 038 017) |
| Net daims incurred | (989 308) | (529 042) | (141 209) | (13 535) | (794 200) | (104 571) | (21 823) | (133 923) | (310 406) | |
| Risk claims incurred | (973 396) | (522 029) | (139 613) | (13 230) | (782 529) | (103 297) | (21 349) | (125 851) | (263 568) | (2 944 862) |
| Claims paid from PMSA on behalf of the member | (16 535) | (7 662) | (1 637) | (313) | (17 262) | (1 300) | (494) | (8 087) | (46 888) | (100 178) |
| Third party claims recoveries | 623 | 649 | 41 | 8 | 5 591 | 26 | 20 | 15 | 50 | 7 023 |
| Net income on risk transfer arrangements | | | | | | | | | | |
| Risk transfer arrangement fees/premiums paid | - | - | | 7050 | - | - | | 0.800 | - | |
| Recoveries from risk transfer arrangements | | == | - 2 | 100 | 5 | ŝ | - | - | ** | - |
| Gross healthcare result | 442 404 | | lam anal | | | | | 32.0 | E | - |
| Broker service fees | 143 491 | 34 241 | (17 096) | 6 589 | 61 250 | (5 324) | 8 406 | 12 759 | (3 857) | 240 459 |
| Administration expenses | (30 646) (172 308) | (10 932) | (2 573) | (433) | (14 177) | (1 581) | (467) | (849) | (2 896) | (64 554) |
| Net impairment (losses)/gains on healthcare receivables | (10 814) | (55 794) (1 430) | (13 137) | (2 401) | (67 436) | (8 134) | (2 870) | (4 753) | (15 863) | (342 696) |
| Net healthcare result | | | (315) | (7) | (3 015) | (274) | (91) | (222) | (1 013) | (17 181) |
| | (70 277) | (33 915) | (33 121) | 3 748 | (23 378) | (15 313) | 4 978 | 6 935 | (23 62 9) | (183 972) |
| Other income | 89 046 | 28 768 | 6 784 | 1 240 | 34 805 | 4 204 | 1 423 | 2 403 | 8 135 | 176 808 |
| Fraud Recovery | 3 783 | 1 223 | 289 | 53 | 1 475 | 179 | 63 | 104 | 348 | 7 517 |
| Investment income: Medical Scheme | 83 394 | 27 001 | 6 349 | 1 161 | 32 644 | 3 935 | 1 390 | 2 300 | 7 674 | 165 848 |
| Administration penalty | 1 910 | 618 | 146 | 26 | 749 | 90 | 32 | 52 | 175 | 3 798 |
| Prescribed reversal write back of unclaimed savings | (41) | (74) | | - | (63) | - | (62) | (53) | (62) | (355) |
| Other expenditure | (5 050) | (1 865) | (398) | (87) | (3 752) | (301) | (117) | (257) | (1 377) | (13 204) |
| Asset management fees | (4 688) | (1 517) | (358) | (65) | (1 833) | (221) | (78) | (129) | (432) | (9 321) |
| Interest on PMSA | (362) | (348) | (40) | (22) | (1919) | (80) | (39) | (128) | (945) | (3 883) |
| Net surplus/(deficit) for the year | 13 719 | (7 012) | (26 735) | 4 901 | 7 675 | (11 410) | 6 284 | 9 081 | (16 871) | (20 368) |
| Number of members per option | 30 215 | 9 696 | 2 321 | 425 | 11 591 | 1 431 | 501 | 835 | 2 782 | 59 7 97 |





NOTES TO THE FINANCIAL STATEMENTS (continued)

| | Subtotal | | |
|---|-------------|-------------|--|
| | | | |
| Operations per benefit option (continued) | brought | WALKERSON . | Company of the Compan |
| | forward | MyFed | Grand Tota |
| 2022 | R'000 | R'000 | R'000 |
| Net risk contribution income | 3 278 476 | 78 389 | 3 356 865 |
| Relevant healthcare expenditure | (3 038 017) | (115 803) | (3 153 820 |
| Net claims incurred | (3 038 017) | (116 121) | (3 154 138) |
| Risk claims incurred | (2 944 862) | (116 187) | (3 061 049 |
| Claims paid from PMSA on behalf of the member | (100 178) | E+1; | (100 178 |
| Third party claims recoveries | 7 023 | 66 | 7 089 |
| Net income on risk transfer arrangements | | 318 | 318 |
| Risk transfer arrangement fees/premiums paid | - | (767) | (767 |
| Recoveries from risk transfer arrangements | 161 | 1 085 | 1 085 |
| Gross healthcare result | 240 459 | (37 414) | 203 045 |
| Broker service fees | (64 554) | (2 436) | (66 990 |
| Administration expenses | (342 696) | (8 551) | (351 247 |
| Net impairment losses on healthcare receivables | (17 181) | 57 | (17 124 |
| Net healthcare result | (183 972) | (48 345) | (232 316 |
| Other income | 176 808 | 9 351 | 186 159 |
| Fraud Recovery | 7 517 | 393 | 7 910 |
| Investment income: Medical Scheme | 165 848 | 8 756 | 174 604 |
| Administration penalty | 3 798 | 202 | 4 000 |
| Prescribed credit reversal of unclaimed savings | (355) | - | (355 |
| Other expenditure | (13 204) | (491) | (13 695 |
| Asset management fees | (9 321) | (491) | (9 812 |
| Interest on PMSA | (3 883) | (431) | (3 883 |
| Net surplus/(deficit) for the year | (20 368) | (39 485) | (59 852 |
| Number of members per option | 59 797 | 3 062 | 62 859 |



NOTES TO THE FINANCIAL STATEMENTS (continued)

| | FlexiFed 1 | F | lexiFed 2 | | | Subtot |
|---|----------------------|--------------------|----------------------|----------------------|--------------------|-----------------------|
| Operations per benefit option (continued) 2021 | R'000 | Elect R'000 | R'000 | Grid R'000 | Elect R'000 | forwar R'00 |
| Net risk contribution income Relevant healthcare expenditure | 628 397 (534 132) | 80 253 (56 731) | 231 077 (218 272) | 189 242 (202 742) | 15 756 (15 447) | 1 144 72 (1 027 32 |
| Net daims incurred | (534 132) | (56 731) | (218 272) | (202 742) | (15 447) | (1 027 32 |
| Risk claims incurred | (525 301) | (55 775) | (214 962) | (200 730) | (15 208) | (1 011 9 |
| Claims paid from PMSA on behalf of the member | (9 946) | (1 153) | (3 591) | (2 261) | (263) | (17 21 |
| Third party claims recoveries | 1 115 | 197 | 281 | 249 | 24 | 1 8 |
| Net income on risk transfer arrangements | (w) | _ | _ | 25 | | |
| Risk transfer arrangement fees/premiums paid | - | (b) | E: | 2 | | |
| Recoveries from risk transfer arrangements | 1.0/ | 161 | | - 82 | *2 | |
| Gross healthcare result | 94 265 | 23 522 | 12 805 | (13 500) | 309 | 117 4 |
| Broker service fees | (18 102) | (2 476) | (5 330) | (4 772) | (394) | (310 |
| Administration expenses | (101 510) | (17 861) | (25 615) | (22 659) | (2 196) | (169 8 |
| Net impairment (losses)/gains on healthcare receivables | (402) | 18 | (79) | 30 | 15 | (4 |
| Net healthcare result | (25 749) | 3 203 | (18 219) | (40 901) | (2 266) | (83 9 |
| Other income | 61 659 | 10 718 | 15 663 | 13 719 | 1 327 | 103 0 |
| Fraud Recovery | 748 | 135 | 188 | 166 | 16 | 12 |
| Investment income: Medical Scheme | 60 488 | 10 583 | 15 293 | 13 520 | 1 311 | 101 1 |
| Administration penalty | \#/ | 183 | 50 | | | |
| Prescribed credit write back of unclaimed savings | 423 | - | 182 | 33 | - | 6 |
| Other expenditure | (3 162) | (540) | (833) | (690) | (67) | (5 2 |
| Asset management fees | (2 907) | (512) | (733) | (649) | (63) | (4.8 |
| Interest on PMSA | (255) | (28) | (100) | (41) | (4) | (4) |
| Net surplus/(deficit) for the year | 32 748 | 13 381 | (3 389) | (27 872) | (1 006) | 13 8 |
| Number of members per option | 19 112 | 3 618 | 4 781 | 4 276 | 426 | 32 21 |



NOTES TO THE FINANCIAL STATEMENTS (continued)

| Operations per benefit option (continued) 2021 | Subtotal brought forward R'000 | FlexiFed 3 R'000 | Grid R'000 | Elect R'000 | FlexiFed 4 R'000 | Grid R'000 | Elect R'000 | Maxima Plus R'000 | Maxima Exec R'000 | Subtotal carried forward |
|--|---|---------------------|----------------------|--------------------|----------------------|---------------------------|--------------------|-------------------------|-------------------------|--------------------------------|
| Net risk contribution income | 1 144 725 | 616 337 | The second | 1000000 | | THE PARTY NAMED IN COLUMN | Hervestown | I San American | Nigoria (col | R'000 |
| Relevant healthcare expenditure | (1 027 324) | (615 046) | 104 319 (137 852) | 19 670 (17 064) | 955 868 (913 727) | 86 296 (95 781) | 34 182 (30 503) | 166 801 (150 135) | 329 788 (340 199) | 3 457 986 (3 327 631) |
| Net claims incurred | (1 027 324) | (615 046) | (137 852) | (17 064) | (913 727) | (95 781) | (30 503) | (150.135) | /240 400\ | (2.202.604) |
| Risk claims incurred | (1011976) | (606 590) | (136 491) | (16 763) | (895 950) | (94 669) | (28 142) | (150 135) (140 898) | (340 199) | |
| Claims paid from PMSA on behalf of the member | (17 214) | (9 113) | (1 481) | (326) | (21 405) | (1 188) | (2 396) | (9 295) | (293 214) (47 169) | (3 224 693) |
| Third party claims recoveries | 1 866 | 657 | 120 | 25 | 3 628 | 76 | 35 | (9 293) | 184 | (109 587) 6 649 |
| Net income on risk transfer arrangements | | | | | | | | | | |
| • | | 9 | | | (1.00) | *** | | | 2.5% | =0 |
| Risk transfer arrangement fees/premiums paid Recoveries from risk transfer arrangements | - | (E) | | | - | 53 | - | 1.5 | - | - |
| Gross healthcare result | 90 | 7 | - | - | 1.60 | 20 | - | | 530 | 1 1 |
| Broker service fees | 117 401 | 1 291 | (33 533) | 2 606 | 42 141 | (9 485) | 3 679 | 16 666 | (10 411) | 130 355 |
| Administration expenses | (31 074) | (12 090) | (2 141) | (408) | (16 092) | (1 385) | (573) | (963) | (3 387) | (68 113) |
| Net impairment (losses)/gains on healthcare receivables | (169 841) | (60 129) | (10 936) | (2 287) | (74 237) | (6 899) | (3 210) | (5 308) | (16 797) | (349 644) |
| Net healthcare result | (418) | (9) | (10) | 20 | (423) | (33) | 6 | (93) | (361) | (1 321) |
| | (83 932) | (70 937) | (46 620) | (69) | (48 611) | (17 802) | (98) | 10 302 | (30 956) | (288 723) |
| Other income | 103 086 | 37 098 | 6 600 | 1 382 | 49 209 | 4 161 | 2 120 | 3 547 | 10 784 | 217 987 |
| Fraud Recovery | 1 253 | 438 | 80 | 17 | 540 | 51 | 24 | 40 | 123 | 2 566 |
| Investment income: Medical Scheme | 101 195 | 36 043 | 6 516 | 1 365 | 44 377 | 4 110 | 1 917 | 3 173 | 10 040 | 208 736 |
| Administration penalty | F1 | | 2 | - 9 | 1 012 | 50 | | 9.5 | 230 | 1 012 |
| Prescribed credit write back of unclaimed savings | 638 | 617 | 4 | | 3 280 | - | 179 | 334 | 621 | 5 673 |
| Other expenditure | (5 292) | (2 198) | (361) | (91) | (4 565) | (272) | (137) | (285) | (1 583) | (14 784) |
| Asset management fees | (4 864) | (1 721) | (313) | (65) | (2 125) | (198) | (92) | (152) | (482) | (10 012) |
| Interest on PMSA | (428) | (477) | (48) | (26) | (2 440) | (74) | (45) | (133) | (1 101) | (4 772) |
| Net surplus/(deficit) for the year | 13 862 | (36 037) | (40 381) | 1 222 | (3 967) | (13 913) | 1 885 | 13 564 | (21 755) | (85 520) |
| Number of members per option | 32 213 | 11 027 | 2 045 | 430 | 13 548 | 1 282 | 580 | 968 | 3 116 | 65 209 |





NOTES TO THE FINANCIAL STATEMENTS (continued)

| Operations per benefit option (continued) 2021 | Subtotal brought forward R'000 | MyFed R'000 | Grand Total R'000 |
|---|--|--|--|
| Net risk contribution income Relevant healthcare expenditure | 3 457 986 (3 327 631) | 83 941 (102 766) | 3 541 927 (3 430 397) |
| Net claims incurred Risk claims incurred Claims paid from PMSA on behalf of the member Third party claims recoveries | (3 327 631) (3 224 693) (109 587) 6 649 | (102 322) (102 531) - 209 | (3 429 953) (3 327 224) (109 587) 6 858 |
| Net income on risk transfer arrangements Risk transfer arrangement fees/premiums paid Recoveries from risk transfer arrangements | ₩. | 444 (838) 1 282 | (838) 1 282 |
| Gross healthcare result Broker service fees Administration expenses Net impairment losses on healthcare receivables Net healthcare result | 130 355 (68 113) (349 644) (1 321) (288 723) | (18 825) (2 406) (8 846) (54) (30 131) | 111 530 (70 519) (358 490) (1 375) (318 854) |
| Other income Fraud Recovery Investment income: Medical Scheme Administration penalty Prescribed credit write back of unclaimed savings | 217 987 2 566 208 736 1 012 5 673 | 11 591 139 11 452 | 229 578 2 705 220 188 1 012 5 673 |
| Other expenditure Asset management fees Interest on PMSA | (14 784) (10 012) (4 772) (85 520) | (546) (546) | (15 330 (10 558 (4 772 |
| Net surplus/(deficit) for the year Number of members per option | 65 209 | 3 592 | 68 801 |





NOTES TO THE FINANCIAL STATEMENTS (continued)

| | | 2022 | 2021 |
|----|----------------------------|-------|-------|
| 17 | Related party transactions | R'000 | R'000 |

The administrator and its associates

Medscheme Holdings (Pty) Ltd, the administrator, Aid for Aids Management (Pty) Ltd, AfroCentric Technologies (Pty) Ltd, Klinikka (Pty) Ltd, Pharmacy Direct (Pty) Ltd, Scriptpharm (Pty) Ltd, The Cheese Has Moved (Pty) Ltd and Wellworx (Pty) Ltd are subsidiaries of AfroCentric Health (Pty) Ltd and provide key management services to the Scheme. Wellworx is an authorised Financial Services Provider (FSP: 46017), mandated by the Scheme to sell Fedhealth and other complimentary financial service products. These entities participate in the financial and operational activities of the Scheme, but do not control the Scheme. The administrator and its associates have been included due to the significance of the outsourcing relationship.

| Statement of comprehensive income | | |
|---|---------|---------|
| Medscheme Holdings (Pty) Ltd | 355 186 | 364 506 |
| - Actuarial fees | 2 673 | 2 155 |
| – Administration fees | 262 165 | 273 003 |
| - Administration penalty | 4 000 | 1 012 |
| - Insurance Fraud Management (IFM) | 3 734 | 3 176 |
| - Managed care: management services | 80 348 | 83 111 |
| Third party collection administration services | 2 266 | 2 049 |
| | | |
| AfroCentric Health (Pty) Ltd | 110 408 | 108 304 |
| - Aid for Aids Management | 10 111 | 10 540 |
| – Klinikka | 2 360 | 1 944 |
| - Pharmacy Direct | 24 982 | 31 548 |
| – Scriptpharm | 2 628 | - |
| – The Cheese Has Moved - monthly fee | 10 260 | 9 764 |
| The Cheese Has Moved - reimbursements | 47 783 | 42 230 |
| – Wellworx | 12 284 | 12 278 |
| Statement of financial position | | |
| Medscheme Holdings (Pty) Ltd | 1 918 | 1 197 |
| – Administration fees | 808 | 489 |
| Aid for Aids management | (1) | (12) |
| - Forensic services | 387 | = |
| – Managed care: management services | 615 | 480 |
| Third party collection administration services | 109 | 240 |



NOTES TO THE FINANCIAL STATEMENTS (continued)

| | | 2022 | 2021 |
|----|--|-------|-------|
| 17 | Related party transactions (continued) | R'000 | R'000 |

Statement of financial position (continued)

Terms and conditions of administration and managed care agreements

The administration and managed care agreements comply with the rules of the Scheme and are in accordance with instructions given by the Board. The agreements comply with the Act and are automatically renewed each year unless notification of termination is received. The outstanding balances are due within 30 days.

Key management personnel of the Scheme

The Board Members, Principal Officer, Scheme employees, their dependants and close family members

Key management personnel are those persons having authority and responsibility for planning, directing and controlling the activities of the Scheme. Key management personnel include the Board Members, Principal Officer and Scheme employees. Close family members are members and dependants of the Board Members, Principal Officer and Scheme employees and are therefore also related parties.

Statement of comprehensive income

| Board Members' fees for holding of office and related expenses and Principal | | |
|--|-------|-------|
| Officer's remuneration and expenses | 8 186 | 7 521 |
| Risk contributions received in terms of the Scheme's rules | 691 | 671 |
| Risk claims incurred in terms of the Scheme's rules | (263) | (506) |
| Statement of financial position | | |
| • | | |
| - PMSA liability | (8) | (10) |
| Loan to member liability (Wallet) | - | (15) |
| Loan to member debtors (MediVault) | 4 | 15 |
| – Risk contribution debtors | 59 | 61 |



NOTES TO THE FINANCIAL STATEMENTS (continued)

17 Related party transactions (continued)

Terms and conditions of the related party transactions were as follows:

Remuneration and expenses

This constitutes remuneration and disbursements paid to the Principal Officer and Board Members for services rendered.

Risk Contributions received

This constitutes the risk contributions paid by the related parties as members of the Scheme, in their individual capacities. All contributions are on the same terms as applicable to Scheme members.

Risk claims incurred

This constitutes risk claims from related parties, in their individual capacities as members of the Scheme. All risk claims are paid out in terms of the rules of the Scheme, as applicable to Scheme members.

Risk Contribution debtors

This constitutes risk contributions that are payable in arrears as stipulated in the rules of the Scheme. None of these debts are doubtful and thus no impairment for doubtful debts has been raised on these amounts.

Loans to members

This constitutes an interest-free loan transferred from the MediVault benefit to the member's Wallet account. The member only pays back the money transferred from the MediVault to the Wallet - interest free over a maximum period of twelve months. The instalments are payable in arrears, none of these debts are doubtful and thus no impairment for doubtful debt has been raised on these amounts.





NOTES TO THE FINANCIAL STATEMENTS (continued)

18 Non-compliance matters

| Nature and cause of non-compliance | Possible impact of the non-compliance | Corrective course |
|--|---|--|
| 18.1 Contributions not received within the time stipulated by the | Act | - Selection Selection Control of the Selection |
| Section 26(7) of the Act states that: "All subscriptions or contributions shall be paid directly to a medical scheme not later than three days after payment thereof becoming due." Exceptions were found and credit control procedures were applied. | Late payment may result in a loss of interest on these amounts to the Scheme for the number of days that payment is late. This is not significant due to the short duration of the contributions outstanding. Members and employer groups are continuously instructed to submit payment on time. | The Board addresses the issue on an ongoing basis in accordance with the Scheme's credit control policy. |
| 18.2 Claim payments in excess of 30 days | | |
| Section 59(2) of the Act states that: "A medical scheme shall, in the case where an account has been rendered, subject to the provisions of this Act and the rules of the medical scheme concerned, pay to a member or a supplier of service, any benefit owing to that member or supplier of service within 30 days after the day on which the claim in respect of such benefit was received by the medical scheme." Exceptions were found at the beginning of the financial year when claims are put on hold, to ensure that the approved tariff and benefit limits are loaded correctly on the administration platform. This process results in a delay in the processing of payments due to the backlog in claims, but only for a few days. | The delay only occurs at the beginning of the financial year when new tariffs and benefit limits are loaded; claims are paid within the first week of tariff and benefit limit approval. The Scheme is not compliant with the Act and/or its rules when certain valid claims are rejected or amounts due on valid claims are short paid. | The year-end process is not considered to be significant du to the members and providers conforming to the annual practice. The practice ensures accurate claims processing for the new benefit year and is in the interest of the ris management process for the Scheme. |
| 18.3 Loss making options | | |
| Section 33(2) of the Act states that: "The Registrar shall not approve any benefit option under this section unless the Council is satisfied that such benefit options (b) shall be self-supporting in terms of membership and financial performance and (c) is financially sound." Various options made net healthcare deficits as disclosed in Note 16 to the financial statements. | The Council may withdraw benefit options, directly affecting the members on these options. | The Scheme was specifically costed to incur ne healthcare deficits on certain options. The Scheme' actuary has taken this into account in costing the benefits for the 2022 financial year. |



18 Non-compliance matters (continued)

| Nature and cause of non-compliance | Possible impact of the non-compliance | Corrective course |
|--|---|--|
| 18.4 Prohibition of Investments in an employer who participa | tes in the medical scheme or in any administrators | 5 |
| Section 35(8)(a), (c) and (d) of the Act sets out the prohibition of investments in participating employer and administrators. The Scheme is currently invested in Discovery Holdings Ltd, Sanlam Ltd, Momentum Metropolitan Life Ltd and MMI Holdings Ltd through portfolios managed by underlying investment managers. | The Scheme is non-compliant with Section 35(8). The Council may require the Scheme to disinvest from these companies. | The Scheme has been provisionally granted an exemption for period of three years, effective 1 December 2019 until 3 November 2022, and this exemption has subsequently bee renewed effective 1 December 2022 until 30 November 2025. The exemption is granted subject to the following conditions: |
| | | the Scheme continues to take steps to avoid conflicts of interest; |
| | | • the investments, which constitute the subject matter of the exemption application continue to be managed by a independent investment manager with no influence from the Scheme or its officers. The Scheme will be required on a annual basis to submit declarations from investment managers stating that no conflict of interest exists between themselves and the prohibited investment entities; and |
| | | the Scheme conducts a comprehensive quarterly analysis of total assets to ensure that the investments do not exceed the limitations set out in Annexure B |
| 18.5 5 Prescribed Minimum benefit (PMB) claims paid from | savings | |
| Regulation 8 of the Act stipulates that schemes are required to fund PMB conditions at full invoice price. Therefore, PMB claims cannot be funded by the PMSA. | The Scheme is non-compliant with Regulation 8 of the Act and will be liable for the PMB claims paid from the member PMSA. | The administrator corrected the system link to PMB paymer and the testing process was refined accordingly. The impacte claims were corrected and paid accordingly. |
| Certain claim exceptions were found at the beginning of the financial year where PMB claims were paid out of savings. | | One exception was noted to the value of R213.34 |



NOTES TO THE FINANCIAL STATEMENTS (continued)

Critical accounting judgments and areas of key sources of estimation uncertainty

In the process of applying the Scheme's accounting policies, the Board has made the following judgments that have the most significant impact on the amounts recognised in the financial statements.

Certain critical accounting judgments in applying the Scheme's accounting policies and key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities in the next financial year, are discussed below.

The ultimate liability arising from risk claims made under medical insurance contracts

There are some sources of uncertainty that need to be considered in the estimation of the liability that the Scheme will ultimately pay for such risk claims. Initial estimates are made relating to the best calculations on reported risk claims and are derived as the risk claims process develops. All estimates are revised and adjusted at year-end by management. Refer to Note 5 for the method used to calculate the outstanding risk claims provision.

Other judgements and estimates

The Scheme is involved with investment funds in which it invests but it does not consolidate. The investment funds meet the definition of structured entities because:

- the voting rights in the funds are not dominant rights in deciding who controls them because they relate to administrative tasks only;
- each fund's activities are restricted by prospectus; and
- the funds have narrow and well-defined objectives to provide investment opportunities.

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20 Insurance risk management

The Board acknowledges its responsibility for establishing and communicating appropriate risk and control policies and ensuring that adequate risk management processes are in place. The Scheme has a number of committees which deal with the various policies for accepting risks, including selection and approval of risks to be insured, use of limits and avoiding undue concentrations of risk, and underwriting strategies to ensure appropriate risk classification and premium levels.

Risk management objectives and policies for mitigating insurance risk

The primary insurance activity carried out by the Scheme assumes the risk of losses of members and their dependants that are directly subject to the risk. The risks relate to the health of the Scheme members. As such, the Scheme is exposed to uncertainty surrounding the timing and severity of claims under the contract. Details regarding the subsequent claims development in respect thereof have been disclosed in Note 5. The Scheme also has exposure to market risk through its insurance and investment activities.

The Scheme manages its insurance risk through benefit limits and sub-limits, approval procedures for transactions that involve pricing guidelines, pre-authorisations and case management, service provider profiling as well as the monitoring of emerging issues.





NOTES TO THE FINANCIAL STATEMENTS (continued)

Insurance risk management (continued)

The Scheme uses several methods to assess and monitor medical insurance risk exposures both for individual types of risks insured and overall risks. These methods include internal risk measurement models, sensitivity analyses, scenario analyses and stress testing. The theory of probability is applied to the pricing and provisioning for a portfolio of insurance contracts. The principal risk is that the frequency and severity of risk claims are greater than expected.

Medical insurance events are, by their nature, random and the actual number and size of events during any one year may vary from those estimated using established statistical techniques.

Experience shows that the larger the portfolio of similar insurance contracts, the smaller the relative variability about the expected outcome will be. In addition, a more diversified portfolio is less likely to be affected across the board by a change in any subset of the portfolio. The Scheme has developed its insurance underwriting strategy to diversify the type of insurance risks accepted and within each of these categories to achieve a sufficiently large population of risks to reduce the variability of the expected outcome.

In-hospital benefits cover all costs incurred by members, whilst they are in hospital to receive pre-authorised treatment for certain medical conditions.

Chronic benefits cover the cost of certain prescribed medicines utilised by members for chronic conditions such as high blood pressure, cholesterol and asthma.

Day-to-day benefits cover the cost (up to 100% of the Scheme's tariff) of out-of-hospital medical attention, such as visits to general practitioners and dentists as well as prescribed non-chronic medicines.

The Scheme's strategy seeks diversity of risk to ensure a balanced risk profile and is based on a large pool of similar risks over a period of time and, as such, it is believed that this reduces the variability of the outcome.

The strategy is set out in the annual budget and benefit guide, which specifies the benefits to be provided by each option, the preferred target market and demographic split thereof.

All the contracts are periodic in nature and the Scheme has the right to change the terms and conditions of the contract at renewal. Management information including contribution income and claims ratios by option, target market and demographic split, is reviewed monthly. There is also an underwriting review programme that regularly reviews a sample of contracts to ensure adherence to the Scheme's objectives.

Medical insurance risks facing the Scheme

Adequacy of contributions

The most significant medical insurance risk that the Scheme faces is the risk that contributions are not sufficient to cover claims expenditure and other expenses and are further not sufficient to maintain the accumulated funds ratio of the Scheme at the required level.

However, subject to the approval of the Council, the Scheme can reset contributions for a change in circumstances.

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Insurance risk management (continued) 20

Concentration of risk

The following table summarises the concentration of insurance risk, net of the risk transfer arrangement, with reference to the carrying amount of the insurance claims incurred in relation to the type of benefit provided:

| | | 2022 | | 2021 |
|----------------------------|---------|-----------|---------|-----------|
| Provider categories | | R*000 | | R'000 |
| Medical practitioners | 3.05% | 95 174 | 2.93% | 97 471 |
| Medical specialists | 34.87% | 1 089 784 | 32.32% | 1 074 222 |
| Hospitals | 45.35% | 1 417 247 | 47.21% | 1 568 771 |
| Medicines | 10.55% | 329 814 | 11.62% | 386 185 |
| Optical | 0.24% | 7 386 | 0.20% | 6 490 |
| Dentistry | 0.30% | 9 278 | 0.29% | 9 536 |
| Paramedical services | 4.33% | 135 159 | 4.26% | 141 731 |
| Physiotherapy | 1.30% | 40 775 | 1.16% | 38 576 |
| Associated health services | 0.01% | 274 | 0.01% | 273 |
| Total | 100.00% | 3 124 891 | 100.00% | 3 323 255 |

Distribution of principal members across options at year-end

| or principal memory and or principal memory and or opinion | | 2022 | | |
|--|---------|------------|---------|------------|
| Option name | | Membership | | Membership |
| Maxima Plus | 1.33% | 835 | 1.41% | 968 |
| Maxima Exec | 4.43% | 2 782 | 4.53% | 3 116 |
| FlexiFed1 | 27.94% | 17 563 | 27.78% | 19 112 |
| FlexiFed1 Elect | 5.87% | 3 691 | 5.26% | 3 618 |
| FlexiFed2 | 6.98% | 4 390 | 6.95% | 4 781 |
| FlexiFed2 Grid | 6.62% | 4 161 | 6.22% | 4 276 |
| FlexiFed2 Elect | 0.65% | 410 | 0.62% | 426 |
| FlexiFed3 | 15.42% | 9 696 | 16.03% | 11 027 |
| FlexiFed3 Grid | 3.69% | 2 321 | 2.97% | 2 045 |
| FlexiFed3 Elect | 0.68% | 425 | 0.62% | 430 |
| FlexiFed4 | 18.44% | 11 591 | 19.69% | 13 548 |
| FlexiFed4 Grid | 2.28% | 1 431 | 1.86% | 1 282 |
| FlexiFed4 Elect | 0.80% | 501 | 0.84% | 580 |
| MyFed | 4.87% | 3 062 | 5.22% | 3 592 |
| Total | 100.00% | 62 859 | 100.00% | 68 801 |
| | | | | |



NOTES TO THE FINANCIAL STATEMENTS (continued)

20 Insurance risk management (continued)

Qualitative risk factors

A major source of uncertainty in the current legislative and market environment is:

- The continued absence of a standard reference price, previously applicable by the Scheme to services where no prior negotiated fee existed, means that reimbursement for 2023 for these services is assumed to be at the 2022 Scheme Rate plus annual increases as determined by the Scheme.
- Prescribed Minimum Benefit (PMB). Since the legal challenge to the interpretation that PMB claims should be funded at invoice price was dismissed, it means that this remains a material risk to the Scheme. The Scheme has established GP and specialist networks in place, which should mitigate this risk to a large extent, but these do not cover all disciplines.
- Circular 25 of 2020 was released by the CMS on 26 March 2020 considering the Covid-19 pandemic. In this Circular, Covid-19 was confirmed as a PMB condition and therefore most Covid-19 related costs as defined should be funded in full by medical schemes during the pandemic. Therefore, in addition to the risks associated with PMBs mentioned above, the unpredictable nature of the pandemic carries significant additional risk to the Scheme.
 - However, the CMS also encouraged the use of telehealth consultations in this Circular, which is expected to run into 2023 and beyond as the innovation and utilisation of technology is expected to drive lower cost options which might positively impact medical scheme membership and attract younger members.
- Department of Health Circular on Vaccine (14 May 2021); details the billing amounts for medical scheme vaccines for the Pfizer and Johnson & Johnson vaccines. Facilities will bill the medical scheme R308.48 per dose for the Pfizer vaccine plus VAT. In the case of Johnson & Johnson, the medical scheme will be billed R286.96 plus VAT.
 - The cost of administering the vaccine for a health facility registered to vaccinate shall be R70 plus VAT per vaccination and cover for vaccine waste, including the confirmation of details on the EVDS, preparation of the vaccine, vaccination, counselling, and 15 minutes waiting period in the facility following vaccination. As per Circular 25 of 2020, the billing cost of the vaccine and the administration will be paid in full by medical schemes since this is a prescribed minimum benefit.
 - It should be noted that the costs of Covid-19 vaccinations will most likely not be a once off cost, but possibly an annual additional cost as vaccines are updated and might only offer protection for a limited period. Apart from an implicit allowance for annual vaccination costs based on the Scheme's experience, no further allowance has been made for additional vaccine eligibility, utilisation and costs which may emerge in future years.
- National Health Insurance (NHI) and Medical Scheme Amendment Bills. A major source of uncertainty in the current legislative and market environment is the introduction of NHI, most recently with the latest iteration of the National Health Insurance Bill that was tabled in Parliament on 8 August 2019 where parliament called for written submissions between September and November 2019. Public hearings on the Bill were also held across different provinces by the Portfolio Committee on Health.
 - The Bill provides key details regarding the policy trajectory that is envisaged for the South African health system. A system of "mandatory prepayment" is earmarked, with funding to take place through social solidarity taxation principles. According to the Bill, the NHI Fund is to be fully operational by 2026 and, once the NHI has been fully implemented, medical scheme cover would be complementary to NHI cover. The exact services specified under the Bill are not yet defined, but this is intended to be "comprehensive healthcare services",

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NOTES TO THE FINANCIAL STATEMENTS (continued)

Insurance risk management (continued)

Qualitative risk factors (continued)

- Competition Commission Healthcare Market Inquiry The Competition Commission has established a market inquiry into the private healthcare sector in terms of Chapter 4A of the Competition Act, 89 of 1998 (as amended). The aim of this inquiry is to help identify the factors driving increased expenditure as well as the market dynamics at play within the healthcare industry. The inquiry probed various segments of the private healthcare market to determine the factors that restrict competition in the private healthcare sector in South Africa. It is yet to be established exactly what the ultimate impact of the Inquiry findings will be, however, the final report suggests no immediate threat to the continued operation of medical schemes soon.
- Covid-19 Global Pandemic Although Covid-19 has impacted the industry and the Scheme for about 3 years, there remains many uncertainties of the Covid-19 impact on claims going forward. The claim cost projections for 2023 were based on prior year's claims costs and adjusted for aspects such as tariff increases, ageing, utilisation increases, medical inflation and benefit changes. Claims for 2022 included Covid-19 related costs therefore, some Covid-19 costs are implicitly provisioned for in the 2023 projections.

These Covid-19 costs are primarily composed of Covid-19 hospital admission costs, as these have emerged as the primary cost drivers as the pandemic progressed. Pathology costs are the other significant cost. Out-of-Hospital Covid-19 treatment costs are also another key cost component, followed by cost of Covid-19 vaccinations.

Although there is already some implicit provision for these Covid-19 costs in the 2023 budget, the costs are subject to significant uncertainties. The extent of these costs depends on uncertain elements such as timing of subsequent Covid-19 waves, severity and transmissibility of new Covid-19 variants, future numbers of beneficiaries with natural immunity to Covid-19 due to prior infections and vaccinations, how long immunity will last, possible government lockdown measures, and considerations for non-Covid-19 claims utilisation in 2023. There may also be additional costs related to Covid-19 such as long-haul Covid-19 illness, costs of Covid-19 Booster shots or Covid-19 therapeutics.

Overall, since Covid-19 related costs have thus far been absorbed by the Scheme, and allowance has made in the 2023 budget and future projections, Covid-19 costs are not expected to threaten the going concern status of the Scheme in the immediate future.



NOTES TO THE FINANCIAL STATEMENTS (continued)

Insurance risk management (continued)

Financial sustainability

The major risk affecting the future sustainability of the Scheme is the possibility of a deterioration in the risk profile of members. Schemes with a better member risk profile can offer the same benefits at a lower contribution rate than other schemes, as their members will be claiming less.

If a scheme charges higher contribution rates than the market, it is at risk of losing members and not replacing them. It is typically easier for younger, healthier members to move to another scheme. Should younger, healthier members leave the Scheme, the member risk profile would deteriorate, resulting in even higher contribution rates required.

It is therefore important that the Scheme maintains or improves its member risk profile, by attracting lower risk members and retaining healthy members in the Scheme.

Risk in terms of risk transfer arrangement

The Scheme outsources a portion of the risks it underwrites to control its exposure to losses and protect capital resources. The Scheme is contracted with Iso Leso.

The capitation agreement is, in substance, the same as a non-proportional reinsurance treaty.

The Scheme cedes insurance risk to limit exposure to underwriting losses under the agreements that cover individual risks, group risks or defined blocks of business, on a co-insurance, yearly renewable term. The risk transfer arrangement transfers the risk and minimises the effect of losses. The amount of each risk retained depends on the Scheme's evaluation of the specified risk to maximum limits based on characteristics of coverage.

According to the terms of the risk transfer arrangement, the third party agrees to reimburse the ceded amount in the event the risk claim is paid. According to the terms of the capitation agreement, the supplier provides certain minimum benefits to all Scheme members as and when required by the members. The Scheme does, however, remain liable to its members with respect to ceded insurance if any reinsurer (or supplier) fails to meet the obligations it assumes.

When selecting an insurer (or supplier) the Scheme considers their relative security. The security of the insurer (or supplier) is assessed from public rating information and from internal investigations.

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NOTES TO THE FINANCIAL STATEMENTS (continued)

Financial risk management

The Scheme's activities expose it to a variety of financial risks, including liquidity, credit and market risk. The Scheme's overall risk management programme focuses on the unpredictability of financial markets and seeks to minimise potentially adverse effects on the financial performance of investments that the Scheme holds to meet its obligations to its members.

Risk management and investment decisions are made under the guidance and policies approved by the Board. The Investment Committee identifies and evaluates the financial risks associated with the Scheme's investment portfolio. The Investment Committee provides written principles for investment risk management, as well as written policies covering specific areas, such as liquidity risk, credit risk and interest rate risk. The Board approves all of these written policies.

Liquidity risk management

Liquidity risk is the risk that the Scheme will encounter difficulty in raising funds to meet commitments associated with financial liabilities.

Medical schemes are registered in terms of the Act and are required to maintain a minimum accumulated fund ratio level. The Scheme's actuary and investment managers continually manage and monitor liquidity and accumulated fund

Prudent liquidity risk management implies maintaining sufficient cash and marketable securities. The Scheme has complied with the requirements regarding the nature and categories of assets as prescribed by Section 35 and Regulation 30 of the Act. The availability of funding through liquid holding cash positions with various financial institutions ensures that the Scheme can fund its day-to-day operations.

Except for PMSA refunds due to ex-members, which are generally settled not later than 5 months, trade and other payables are settled between 30 and 60 days.

The table below summarises the Scheme's exposure to liquidity risk. Included in the table are the Scheme's assets and liabilities at carrying amounts, categorised by contractual maturities.

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NOTES TO THE FINANCIAL STATEMENTS (continued)

21 Financial risk management (continued)

| | | Up to 1 month | 1-3 months | 4 - 12 months | Total |
|-----------------------------------|------|---------------|------------|---------------|-----------|
| 2022 | Note | R'000 | R'000 | R'000 | R'000 |
| Liquidity analysis | | | | | |
| Assets | | | | | |
| Non-current assets | | - | 1 334 212 | - | 1 334 212 |
| Available-for-sale investments | 2 | - | 1 334 212 | - | 1 334 212 |
| Current assets | | 628 085 | * | 3 | 628 085 |
| Trade and other receivables | 3 | 310 298 | le: | · | 310 298 |
| Cash and cash equivalents | 4 | 317 787 | = | - | 317 787 |
| Total assets | | 628 085 | 1 334 212 | - | 1 962 297 |
| Liabilities | | | | | |
| Current liabilities | | 344 328 | 42 765 | 37 414 | 424 507 |
| Outstanding risk claims provision | 5 | 114 937 | 42 765 | 37 414 | 195 116 |
| PMSA liability | 6 | 119 339 | | - | 119 339 |
| Trade and other payables | 7 | 110 052 | | ÷ | 110 052 |
| Total liabilities | | 344 328 | 42 765 | 37 414 | 424 507 |





NOTES TO THE FINANCIAL STATEMENTS (continued)

Financial risk management (continued)

| | | Up to 1 month | 1 - 3 months | 4-12 months | Total | |
|---|------|---------------|--------------|-------------|-----------|--|
| 021 | Note | R'000 | R'000 | R'000 | R'000 | |
| Liquidity analysis | | | | | | |
| Assets | | _ | 1 353 882 | | 1 353 882 | |
| Non-current assets Available-for-sale investments | 2 | ×. | 1 353 882 | | 1 353 882 | |
| | _ | 774 879 | - | - | 774 879 | |
| Current assets Trade and other receivables | з Г | 321 074 | - | ュ | 321 074 | |
| Cash and cash equivalents | 4 | 453 805 | | - | 453 805 | |
| Total assets | - | 774 879 | 1 353 882 | | 2 128 761 | |
| Liablities | | | | | | |
| Current liabilities | | 369 940 | 84 504 | 50 900 | 505 344 | |
| Outstanding risk claims provision | 5 | 120 273 | 84 504 | 50 900 | 255 677 | |
| PMSA liability | 6 | 135 194 | .75 | 35 | 135 194 | |
| Trade and other payables | 7 | 114 473 | | 31 | 114 473 | |
| Total liabilities | | 369 940 | 84 504 | 50 900 | 505 344 | |

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NOTES TO THE FINANCIAL STATEMENTS (continued)

Financial risk management (continued)

Credit risk management

Credit risk is the risk that a counterparty to a financial instrument will fail to discharge an obligation and cause the Scheme to incur a financial loss.

The Scheme's principal financial assets are cash and cash equivalents, trade and other receivables and available-for-sale investments. The Scheme's credit risk is primarily attributable to its trade and other receivables. The amounts presented in the statement of financial position are net of impairment. An impairment is made when there is an identified loss event which, based on previous experience, is evidence of a reduction in the recoverability of the cash flows. Cash transactions are limited to high credit quality financial institutions. The Scheme has a policy of limiting the amount of credit exposure to any one financial institution.

Exposure to risk

The carrying amount of financial assets represents the maximum credit exposure. The maximum exposure to credit risk at the reporting date was:

| | 2022 | 2021 |
|--------------------------------|-----------|-----------|
| | R'000 | R'000 |
| Available-for-sale investments | 1 334 212 | 1 353 882 |
| Cash and cash equivalents | 317 787 | 453 805 |
| Trade and other receivables | 310 298 | 321 074 |
| Total | 1 962 297 | 2 128 761 |

Available-for-sale investments and cash and cash equivalents

Funds are invested at various institutions after taking the following criteria into account:

- The Scheme's mandate requirements;
- Regulations as per the Act;
- Credit ratings of the various institutions; and
- Interest rates offered by the institutions.

The ratings per institution are noted in the mandates and do vary, but largely a minimum rating of "AA1" as per Moody's Investors Services Inc. is applied.

Credit risk is contained by adhering to the Act by not investing more than 35% in large banks and 10% in smaller banks. The net qualifying capital and reserves are monitored monthly to determine the split between large and small banks.

The Scheme limits its exposure to credit risk by only investing in liquid securities with medium grade moderate risk financial institutions. The Scheme has a policy of limiting the amount of credit exposure to any one financial institution. Given these high credit ratings, management does not expect any financial institution to fail to meet its obligations.

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NOTES TO THE FINANCIAL STATEMENTS (continued)

Financial risk management (continued)

Credit risk management (continued)

Loans and other receivables

Trade and other receivables

The Scheme's exposure to credit risk is influenced by the characteristics of each member and the demographics of the membership base. Approximately 3,56% (2021: 4.20%) of the Scheme's contribution income is attributed to the government membership base. However, geographically there is no concentration of credit risk.

For the purpose of a collective evaluation of impairment, financial assets are grouped on the basis of similar credit risk characteristics that are indicative of the debtor's ability to pay all amounts due according to the contractual terms (for example on the basis of a credit risk evaluation or grading process that considers asset type, industry, geographical location, collateral type, past-due status and other relevant factors). Contribution debtors are collected in arrears within 30 days of raising and loans to members debtors (MediVault) over a period of twelve months.

In monitoring member credit risk, members are grouped according to their credit characteristics, including whether they are an individual, group or government member, whether the risk arises from contributions or loans to members or member shortfalls or Covid-19 financial constraints. The Board has approved a credit control policy, thereby managing the credit risk to the Scheme.

| 2022 | 2022 | 2021 | 2021 |
|-----------------------------|--|---|--|
| R'000 | R'000 | R'000 | R'000 |
| Trade and other receivables | Impairment | Trade and other receivables | Impairment |
| 304 982 | 23 | 318 478 | (iii |
| 10 483 | (5 167) | 7 393 | (4 797) |
| 1 473 | (1 473) | 2 170 | (2 170) |
| 1 943 | (1 943) | 1 166 | (1 166) |
| 30 745 | (30 745) | 38 247 | (38 247) |
| 349 626 | (39 328) | 367 454 | (46 380) |
| | R'000 Trade and other receivables 304 982 10 483 1 473 1 943 30 745 | R'000 Trade and other receivables 304 982 10 483 (5 167) 1 473 (1 473) 1 943 (1 943) 30 745 (30 745) | R'000 R'000 R'000 Trade and other receivables Impairment receivables Trade and other receivables 304 982 - 318 478 10 483 (5 167) 7 393 1 473 (1 473) 2 170 1 943 (1 943) 1 166 30 745 (30 745) 38 247 |



NOTES TO THE FINANCIAL STATEMENTS (continued)

Financial risk management (continued)

Market risk management

Market risk is the risk that changes in market prices, such as interest rates and equity prices that will affect the Scheme's income or the value of its holdings of financial instruments. The objective of market risk management is to manage and control market risk exposure within acceptable parameters, while optimising the return.

The asset managers buy and sell financial instruments in the ordinary course of business, and also incur financial liabilities, in order to manage market risk. All such transactions are carried out within the guidelines set by the investment mandate on behalf of the Scheme. The asset managers are allowed to invest in local and offshore assets at their discretion, provided that the investments comply fully with the Act and the mandates provided to them by the Scheme.

All the Scheme's equity investments are listed on the Johannesburg Stock Exchange (the JSE). The concentration, sensitivities and impact on profit or loss and equity are detailed below:

Diversification and concentration

Asset allocation

| ASSEL ANUCALION | | | | |
|----------------------------------|-----------|---------|---------------|---------|
| | 2022 | | 2021 R'000 | |
| Asset class | R'000 | | | |
| Cash: Medical Scheme assets | 317 787 | 19.24% | 453 805 | 25.10% |
| Unlisted debentures | 14 718 | 0.89% | 12 980 | 0.72% |
| Listed equities | 657 144 | 39.78% | 712 320 | 39.40% |
| Listed fixed interest bonds | 598 228 | 36.21% | 550 917 | 30.48% |
| Listed investment property funds | 64 122 | 3.88% | 77 665 | 4.30% |
| Total | 1 651 999 | 100.00% | 1 807 687 | 100.00% |
| | | | | |

Price risk management

Price risk is the risk that the value of the Scheme's equity investments fluctuates as a result of changes in the market prices of instruments held, whether caused by factors specific to the underlying investments, their issuer or factors affecting all instruments traded in the market.

Price risk is mitigated primarily by diversification. Diversification is achieved through asset allocation, sector diversification and market diversification.

The majority of the Scheme's investments are simultaneously invested in various sectors of the market as well as various shares within each sector.

Currency risk management

The Scheme operates in South Africa and therefore its cash flows are denominated in Rand. The Scheme had minimal exposure to currency risk during the year under review.



Financial risk management (continued)

Interest rate risk management

Interest rate risk is the risk that the value and cash flow of a financial instrument will fluctuate due to changes in market interest rates.

The Scheme's activities expose it to a variety of financial risks, including the effects of changes in equity market prices and interest rates. The Scheme's overall risk management programme focuses on the unpredictability of financial markets and seeks to minimise potentially adverse effects on the financial performance of the investments that the Scheme holds to meet its obligations to its members.

The Scheme's investment policy during the year under review was to hold certain investments in interest-bearing instruments. The Scheme's investments were therefore exposed to changes in market interest rates. The fair value of fixed rate instruments has declined in the current period due to the increase in market interest rates. These instruments are exposed to fair value interest rate risk.



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21 Financial risk management (continued)

Interest rate risk management (continued)

The table below summaries the Scheme's exposure to interest rate risks. Included in the table are the Scheme's financial assets and liabilities at carrying amounts, categorised by contractual maturities.

| 2022 | | | | | Non-interest | |
|--------------------------------|------|---------------|------------|------------|--------------|-----------|
| MONATURE | | Up to 1 month | 1-3 months | 1 -5 years | bearing | Total |
| | Note | R'000 | R'000 | R'000 | R'000 | R'000 |
| Available-for-sale investments | 2 | | * | 598 228 | 735 984 | 1 334 212 |
| Trade and other receivables | 3 | 91 | 26 | - | 126 038 | 126 038 |
| Trade and other payables | 7 | 62 | 36 | 0.63 | (66 105) | (66 105) |
| Cash and cash equivalents | 4 | 237 742 | 80 045 | - | - | 317 787 |
| Total | _ | 237 742 | 80 045 | 598 228 | 795 917 | 1 711 932 |
| 2021 | | | | | | |
| Available-for-sale investments | 2 | 27 | 至 | 550 917 | 802 965 | 1 353 882 |
| Trade and other receivables | 3 | <u> 23</u> | | - | 133 693 | 133 693 |
| Trade and other payables | 7 | 22 | - 3 | - 6 | (76 413) | (76 413) |
| Cash and cash equivalents | 4 | 373 760 | 80 045 | Ĭ. | <u>-</u> | 453 805 |
| Total | _ | 373 760 | 80 045 | 550 917 | 860 245 | 1 864 967 |





Financial risk management (continued)

Asset managers and mandates

Allocation as at 31 December 2022

| Asset Manager | Segregated Mandate | Benchmark | R'000 | |
|--|--------------------|-----------|-----------|---------|
| Nedbank Ltd current account | *Cash | | 22 675 | 1.37% |
| Old Mutual Wealth Trust Co (Pty) Ltd | *Cash | | 90 335 | 5.47% |
| Fairtree Asset Management (Pty) Ltd | Absolute return | CPI+3.5% | 158 908 | 9.62% |
| Sanlam Investment Management (Pty) Ltd | Absolute return | CPI+3.5% | 453 444 | 27.45% |
| Sanlam Multi Manager (Pty) Ltd | Absolute return | CPI+3.5% | 128 167 | 7.76% |
| Taquanta Asset Management (Pty) Ltd | Enhanced cash | SteFi+1% | 341 689 | 20.68% |
| Truffle Asset Management (Pty) Ltd | Absolute return | CPI+5% | 456 781 | 27.65% |
| Total | | | 1 651 999 | 100.00% |

Allocation as at 31 December 2021

| Asset Manager | Segregated Mandate | Benchmark | R'000 | % |
|--|--------------------|-----------|-----------|---------|
| Nedbank Ltd current account | *Cash | | 72 879 | 4.03% |
| Old Mutual Wealth Trust Co (Pty) Ltd | *Cash | | 75 388 | 4.17% |
| Fairtree Asset Management (Pty) Ltd | Absolute return | CPI+3.5% | 138 665 | 7.67% |
| Sanlam Investment Management (Pty) Ltd | Absolute return | CPI+3.5% | 461 598 | 25.54% |
| Sanlam Multi Manager (Pty) Ltd | Absolute return | CPI+3.5% | 120 443 | 6.66% |
| Taquanta Asset Management (Pty) Ltd | Enhanced cash | SteFi+1% | 445 017 | 24.62% |
| Truffle Asset Management (Pty) Ltd | Absolute return | CPI+5% | 493 697 | 27.31% |
| Total | | _ | 1 807 687 | 100.00% |

^{*} Includes the Scheme's current accounts

Market performance to 31 December 2022

| Performance to | 3 Months | 1 Year | 3 Years (%pa) | 5 Years (%pa) |
|-------------------------|----------|--------|------------------|------------------|
| | 96 | .96 | % | О |
| All Share Index | 15.16% | 3.58% | 12.72% | 7.98% |
| All Bond Index | 5.68% | 4.36% | 7.09% | 7.85% |
| STeFi | 1.58% | 5.21% | 4.80% | 5.78% |
| CPI | 1.04% | 7.20% | 5.38% | 4.92% |
| Resource 20 | 17.56% | 6.21% | 19.41% | 20.23% |
| Industrial 25 | 16.99% | -3.36% | 11.17% | 4.61% |
| Financial 15 | 13.92% | 19.21% | 4.11% | 1.78% |
| Financial Industrial 30 | 16.75% | 0.29% | 9.64% | 4.16% |
| Top 40 | 17.11% | 4.21% | 13.74% | 8.69% |

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NOTES TO THE FINANCIAL STATEMENTS (continued)

21 Financial risk management (continued)

The Scheme's performance to 31 December 2022

| Performance to | Market value R'000 | % Portfolio | 3 Months % | 1 Year % | 3 Years | 5 Years % |
|--|-----------------------|----------------|---------------|-------------|---------|--------------|
| Nedbank Ltd current account | 22 675 | 1,37% | 0.50% | 2.00% | 3,10% | 3.85% |
| Old Mutual Wealth Trust Co (Pty) Ltd | 90 335 | 5.47% | 0.94% | 3.69% | 5.04% | 5.79% |
| Fairtree Asset Management (Pty) Ltd | 158 908 | 9.62% | 16.38% | 15.45% | 0.00% | 0.00% |
| Sanlam Investment Management (Pty) Ltd | 453 444 | 27.45% | 3.98% | 12.76% | 9.96% | 8.69% |
| Sanlam Multi Manager (Pty) Ltd | 128 167 | 7.76% | 4.79% | 7.31% | 0.00% | 0.00% |
| Taquanta Asset Management (Pty) Ltd | 341 689 | 20.68% | 1.79% | 8.31% | 9.43% | 10.67% |
| Truffle Asset Management (Pty) Ltd | 456 781 | 27.65% | 4.82% | 22.95% | 16.58% | 11.67% |
| Total | 1 651 999 | 100.00% | | | | . |
| | | | | | | |

Consolidated benchmark CPI +3.5%



NOTES TO THE FINANCIAL STATEMENTS (continued)

21 Financial risk management (continued)

Sensitivity analysis: Cash and cash equivalents - Medical Scheme assets

Basis

The sensitivity analysis determines different levels of the closing market value as compared to the actual closing market value based on different levels of investment performance (see table below) i.e. a 1% change suggests the closing market value could have been approximately R321m (2021: R458m) if the investment performance had been higher by 1% during 2022 as compared to the market investment performance. A 1% increase in the investment return at the reporting date would have increased cash by R3.02m (2021: R4.37m) an equal change in the opposite direction would have decreased cash by the same amount.

| 2022 | % Change | Index return % | Adjusted closing value R'000 | Impact on accumulated funds R'000 | | |
|------|----------|----------------|---------------------------------|---|--|--|
| | 2% | 7.21% | 323 828 | 6 041 | | |
| | 1% | 6.21% | 320 808 | 3 021 | | |
| | 0% | 5.21% | 317 787 | , | | |
| 2021 | % Change | Index return % | Adjusted closing value R'000 | Impact on accumulated funds R'000 | | |
| | 2% | 5.81% | 462 548 | 8 743 | | |
| | 1% | 4.81% | 458 176 | 4 371 | | |
| | 0% | 3.81% | 453 805 | # | | |

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NOTES TO THE FINANCIAL STATEMENTS (continued)

Financial risk management (continued)

Sensitivity analysis: Equity and investment property funds

Basis

The sensitivity analysis determines different levels of the closing market value as compared to the actual closing market value based on different levels of investment performance (see table below) i.e. a 10% change suggests the closing market value could have been approximately R791m (2021: R851m) if the investment performance had been higher by 10% during 2022 as compared to the market investment performance.

A 10% increase in the investment return at the reporting date would have increased equity and investment property investments by R69.63m (2021: R61.13m) an equal change in the opposite direction would have decreased equity and investment property funds by the same amount.

The change will have an impact on the revaluation reserve and/or the surplus/deficit depending on the investment type.

| 2022 | % Change | Index return % | Adjusted closing value R'000 | Impact on accumulated funds R'000 | | |
|------|----------|----------------|------------------------------|---|--|--|
| 1 | 20% | 23.58% | 860 534 | 139 268 | | |
| | 10% | 13,58% | 790 900 | 69 634 | | |
| 0 | 0% | 3.58% | 721 266 | | | |
| 2021 | % Change | Index return % | Adjusted closing value R'000 | Impaction accumulated funds R'000 | | |
| | 20% | 49.23% | 912 245 | 122 260 | | |
| | 10% | 39.23% | 851 115 | 61 130 | | |
| | 0% | 29.23% | 789 985 | | | |

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NOTES TO THE FINANCIAL STATEMENTS (continued)

Financial risk management (continued)

Sensitivity analysis: Bonds and debentures

Basis

The sensitivity analysis determines different levels of the closing market value as compared to the actual closing market value based on different levels of investment performance (see table below) i.e. a 1% change suggests the closing market value could have been approximately R619m (2021: R569m) if the investment performance had been higher by 1% during 2022 as compared to the market investment performance. A 1% increase in the investment return at the reporting date would have increased bond investments by R5.87m (2021: R5.20m) an equal change in the opposite direction would have decreased bond investments by the same amount.

| 2022 | % Change | Index return % | Adjusted closing value R'000 | Impact on accumulated funds R'000 | | |
|------|----------|----------------|---------------------------------|---|--|--|
| | 5% | 10.36% | 648 188 | 35 242 | | |
| | 1% | 5.36% | 618 820 | 5 874 | | |
| | 0% | 4.36% | 612 946 | | | |
| 2021 | % Change | Index return % | Adjusted closing value R'000 | Impact on accumulated funds R'000 | | |
| | 5% | 14.40% | 595 109 | 31 212 | | |
| | 1% | 9.40% | 569 099 | 5 202 | | |
| | 0% | 8.40% | 563 897 | - | | |

Investment risk and investment return

Seeking higher investment returns is typically associated with taking additional risk through exposure to asset classes such as equities and bonds where the capital is at risk. Additional investment risk is typically associated with higher variability in asset prices.

Capital management

The Scheme's policy is to maintain a strong capital base seeking a real return with limited capital volatility and strives for ongoing capital preservation. The Board seeks to maintain a balance between conservatively pooled and bond portfolios, selected from all asset classes and shares with limited downside.

There were no changes in the Scheme's approach to capital management during the year. The Scheme is subject to externally imposed capital requirements by the Council and the Act.





NOTES TO THE FINANCIAL STATEMENTS (continued)

| 21 | rmanciai risk | managemen | (continued) | |
|----|---------------|-----------|-------------|--|
| | | | | |

| Asset class The fair values for instruments such as short-term trade receivables and payables are not disclosed, as the carrying amounts are a reasonable approximation | Available- for-sale financial assets | Loans and receivables | Liabilities measured at amortised cost | Non- insurance receivables and payables | insurance receivables and payables | Total carrying amount | Fair V | alue |
|--|---|-----------------------|---|--|--|-----------------------------|------------------|---------|
| of fair values | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | Level 1 R'000 | Level 2 |
| 2022 | | | 100000 | | | 11 000 | K UNU | R'000 |
| Assets measured at fair value | | | | | | | | |
| Investments | 1 334 212 | | | - | - | 1 334 212 | 1 319 494 | 14 718 |
| Unlisted debentures | 14 718 | 100 | 343 | - | - | 14 718 | | 14 718 |
| Listed equities | 657 144 | 593 | + | (2) | 9/ | 657 144 | 657 144 | 17,10 |
| Listed fixed interest bonds | 598 228 | - | 20 | - 1 | - | 598 228 | 598 228 | _ |
| Listed investment property funds | 64 122 | - | | 131 | | 64 122 | 64 122 | |
| Assets not measured at fair value | 740 | 443 825 | _ | 131 | 184 260 | 628 085 | | |
| Cash and cash equivalents | - | 317 787 | - | | _ | 317 787 | | |
| Frade and other receivables * | | 126 038 | 9) | _ | 184 260 | 310 298 | | |
| liabilities not measured at fair value | | | (66 105) | (119 339) | (239 063) | (424 507) | | |
| PMSA liability | | 345 | - | (119 339) | - | (119 339) | | |
| Outstanding risk claims provision | 100 | - | 127 | _ | (195 116) | (195 116) | | |
| rade and other payables * | 1745 | 20 | (66 105) | - 4 | (43 947) | (110 052) | | |
| | 1 334 212 | 443 825 | (66 105) | (119 339) | (54 803) | 1 537 790 | | |

Trade and other payables *



NOTES TO THE FINANCIAL STATEMENTS (continued)

21 Financial risk management (continued)

| Asset class *The fair values for instruments such as short-term trade receivables and payables are not disclosed, as | Available- for-sale financial | Loans and | Liabilities measured at amortised | Non- insurance receivables | Insurance receivables | Total carrying | | |
|--|-------------------------------------|-------------|---|----------------------------------|--------------------------|----------------|-----------|-----------------|
| the carrying amounts are a reasonable approximation of fair values | assets | receivables | cost | and payables | and payables | amount | Fair V | alue Level 2 |
| 2012 2020 | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 |
| 2021 | | | | | | | | |
| Assets measured at fair value | | | | | | | | |
| Investments | 1 353 882 | 100 | | | _ | 1 353 882 | 1 340 902 | 12 980 |
| - Unlisted debentures | 12 980 | (%) | 3.5 |)* | - | 12 980 | - | 12 980 |
| - Listed equities | 712 320 | | 0.00 | () * | 243 | 712 320 | 712 320 | _ |
| - Listed fixed interest bonds | 550 917 | 1.0 | 3.0 | - | 340 | 550 917 | 550 917 | 1.5 |
| - Listed investment property funds | 77 665 | _ | 19 | 727 | | 77 665 | 77 665 | - 3 |
| Assets not measured at fair value | _ | 587 498 | - | | 187 381 | 774 879 | | |
| Cash and cash equivalents | - | 453 805 | - | | NEA | 453 805 | | |
| Trade and other receivables * | | 133 693 | 25 | | 187 381 | 321 074 | | |
| Liabilities not measured at fair value | | | (76 413) | (135 194) | (293 737) | (505 344) | | |
| PMSA trust liability | | E | - | (135 194) | _ | (135 194) | | |
| Outstanding risk claims provision | - | 16 | (40 | 340 | (255 677) | (255 677) | | |

Create your aid.

587 498

1 353 882

(76413)

(76413)

(135 194)

(38 060)

(106 356)

(114 473)

1 623 417





NOTES TO THE FINANCIAL STATEMENTS (continued)

Financial risk management (continued)

Financial Instruments - Fair values and risk management

Fair value estimation

The face values less any estimated credit adjustments for financial assets and liabilities with a maturity of less than one year are assumed to approximate their fair values. The fair value of financial liabilities for disclosure purposes is estimated by discounting the future contractual cash flows at the current market interest rate available to the Scheme for similar financial instruments.

Fair value of financial instruments

The Scheme measures fair values using the following fair value hierarchy that reflects the significance of the inputs used in making the measurements:

Quoted prices (unadjusted) in active markets for identical assets or liabilities.

Level 2:

Valuation techniques based on observable inputs, either directly (i.e. as prices) or indirectly (i.e. derived from prices). This category includes instruments valued using: quoted market prices in active markets for similar instruments; quoted prices for identical or similar instruments in markets that are considered less than active; or other valuation techniques where all significant inputs are directly or indirectly observable for the asset and liability from market data.

Level 3:

Valuation techniques using significant unobservable inputs for the fair value measurement of an asset or a liability. This category includes all instruments where the valuation technique includes inputs not based on observable data and the unobservable inputs have a significant effect on the instruments' valuation. This category includes instruments that are valued based on quoted prices for similar instruments where significant unobservable adjustments or assumptions are required to reflect differences between the instruments.

The fair values and categories of financial assets and financial liabilities are disclosed on page 102.

| Туре | Valuation technique | | | | |
|---|--|--|--|--|--|
| Listed equity, bonds, investment property funds, debentures | These financial instruments are valued using the closing prices of the exchange on which they trade. | | | | |
| Unlisted debentures and bonds | Unlisted debenture and bond instruments are valued using a yield curve created by the asset management accounting system based on certain inputs, to discount cash flows, in order to determine the securities present value. | | | | |
| | This yield curve consists of published zero yield indices derived from observed market interest rates that represent the most liquid and dominant instrument for their respective horizons. These zero yields are combined into a standard periodicity, and linear interpolation used to fill time periods not available from the list of input yield index instruments. | | | | |

Capital adequacy risk

This represents the risk that there are insufficient reserves to provide for adverse variations on future investment and claims experience. At the year-end the accumulated funds ratio computed in terms of the Registrar's formula was 43.39% (2021: 42.76%). The Board believes that this cover is appropriate for the Scheme's needs.

Create your aid.
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NOTES TO THE FINANCIAL STATEMENTS (continued)

22 Contingent assets and liabilities

Contingent assets

There are currently 402 open (2021: 290) road accident cases totalling R46.6m (2021: R36.3m) since 2017 managed by Medscheme. Batsumi Claims Management Solutions (Pty) Ltd will continue to winddown the 148 (2021: 177) outstanding road accident claims totalling R33.7m (2021: R35.4m) relating to the period before Medscheme took over from Batsumi.

Due to the uncertain outcome of claims lodged with the RAF, the Scheme has not yet accounted for the inflow of economic benefits.

Contingent liabilities

The Scheme has no contingent liabilities.

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